PARTNERSHIPS: BUILDING BLOCKS TO STUDENT SUCCESS

OCTOBER 24-27, 2018 | NEW YORK, NEW YORK
WELCOME TO NEW YORK!

Thank you for joining us at the 49th annual ACCT Leadership Congress as we explore partnerships—the building blocks to student success—through educational and inspirational sessions, and perhaps most importantly, through opportunities to network with peers from throughout the country.

Please attend as many sessions as you can, and take advantage of opportunities to meet your peer trustees from throughout the country. Exchange stories and troubleshoot challenges with people who come from colleges like yours, and from colleges that look nothing like yours. You may be surprised how much you’ll learn from others and teach others.

If you’re a newcomer to the ACCT Leadership Congress, be sure to pick up a “first-time attendee” ribbon at the registration desk, and ask our trustee ambassadors for guidance. If you’re back for your second year or your 20th year, strike up conversations with newcomers and help them find their ways around.

Please also say hi to ACCT Board members and ACCT staff when you see us. Let us know how we’re doing, what you think of the event, what you like and what more we can do. Take away all the lessons you can from this meeting and our dazzling host city, and bring back the lessons you learn here to your boardrooms.

The Brooklyn Bridge spans just over 1,595 FEET and was the longest suspension bridge in the world until 1903.

It took 410 DAYS to construct the Empire State Building.

Visitors must climb 354 STAIRS to get to the top of the Statue of Liberty’s crown.

DID YOU KNOW?

New York City
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Executive Committee

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Edmonds Community College, WA

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Chair-Elect  
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Minnesota State Colleges & Universities, MN

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Louisiana Community and Technical College System, LA

Mack Jackson  
Midlands Technical College, SC

William Kelley  
Harper College, IL

John Leal  
State Center Community College District, CA

Tommy Lewis  
Diné College, AZ

John Lukas  
Lakeshore Technical College, WI

Larry Meyer  
Lansing Community College, MI

Rosaelena O’Neil  
Northern Virginia Community College, VA

Hector Ortiz  
Harrisburg Area Community College, PA

Bernie Rhinerson  
San Diego Community College District, CA

Dennis Troy  
Bladen Community College, NC

Rafael Turner  
Mott Community College, MI

Gilbert Wong  
Foothill-De Anza Community College District, CA

Benjamin Wu  
ACCT Diversity, Equity and Inclusion Committee Chair  
Montgomery College, MD
Core Belief:
The Association of Community College Trustees (ACCT) Board of Directors, elected by member boards to represent the nation’s community college governing boards, believe that citizen governance is an appropriate and democratic means by which to achieve the educational and economic goals of the nation.

Core Values:
We exist to promote and advance through ACCT programs and services:

1. **BOARDSMANSHP** – value accountability, integrity, and transparency;
2. **ADVOCACY** – advance equitable and open access to higher education by representing the interests of community colleges at the national level;
3. **STUDENT SUCCESS** – promote innovative policies and services that foster completion, workforce training, and transfer;
4. **INNOVATION** – embrace experimentation, risk-taking and evolution of the community college model;
5. **DIVERSITY** – sustain values of inclusion, respect and support for, and commitment to diversity; and
6. **SERVICE** – elevate and honor the importance of public service through role modeling, mentorship and recognition.

Mission:
To foster the principles and practices of exemplary governance while promoting high quality and affordable higher education, cutting-edge workforce and development training, student success and the opportunity for all individuals to achieve economic self-sufficiency and security.

Our Vision:
Through the Association of Community College Trustees, community college governing boards are the LEADING ADVOCATES of the nation’s community college system.
### DAY 01
**Wednesday, October 24th**

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<tr>
<td>7:30 A.M. – 6 P.M.</td>
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<td>Voting Delegate Desk</td>
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<tr>
<td>8:30 A.M. – 11 A.M.</td>
<td>ACCT Board of Directors Meeting</td>
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<tr>
<td>10:30 A.M. – 4 P.M.</td>
<td>Pre-Congress Academy: The Chair's Academy – The Leadership Team of the Board</td>
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<tr>
<td>11 A.M. – 4 P.M.</td>
<td>Pre-Congress Academy: Effective Ethical Board Governance: Board Ethics, Bylaws and Policies</td>
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<tr>
<td>11 A.M. – 4 P.M.</td>
<td>Pre-Congress Academy: The Presidential Search Process &amp; the CEO Contract</td>
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<td>11 A.M. – 4 P.M.</td>
<td>Pre-Congress Academy: Policy Guidelines for Fiscal Health and Management</td>
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<td>11 A.M. – 4 P.M.</td>
<td>Pre-Congress Academy: Legal Academy – The Role of the Community College Legal Representative and Emerging Trends in Higher Education Law</td>
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<tr>
<td>11 A.M. – 4 P.M.</td>
<td>Pre-Congress Academy: The Trustees, Role in Advocacy</td>
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<tr>
<td>1 P.M. – 2:30 P.M.</td>
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<tr>
<td>3 P.M. – 4 P.M.</td>
<td>SPECIAL SESSION: Welcome to New Trustees and First-Time Attendees</td>
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<tr>
<td>3 P.M. – 4 P.M.</td>
<td>SPECIAL SESSION: Welcome and Information for Guests and Spouses</td>
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<tr>
<td>3 P.M. – 4 P.M.</td>
<td>ACCT Corporate Council Roundtable</td>
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<tr>
<td>3 P.M. – 4:30 P.M.</td>
<td>ACCT Regional and Network Meeting: ACCT State, Province, and Territory Coordinators</td>
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<tr>
<td>3:30 P.M. – 4:45 P.M.</td>
<td>ACCT Marketplace</td>
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<td>Voting Delegate Desk</td>
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<td>8 A.M. – 11:30 A.M.</td>
<td>Concurrent Sessions</td>
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<tr>
<td>9:15 A.M. – 10:30 A.M.</td>
<td>In the Know Forum</td>
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<tr>
<td>9:15 A.M. – 11:15 A.M.</td>
<td>Community College Lawyers Roundtable</td>
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<tr>
<td>12 P.M. – 1:45 P.M.</td>
<td>MEMBERSHIP CELEBRATION LUNCHEON</td>
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<tr>
<td>2 P.M. – 3:30 P.M.</td>
<td>ACCT Regional Caucuses and Meetings</td>
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<td>2 P.M. – 5 P.M.</td>
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<tr>
<td>2 P.M. – 5:30 P.M.</td>
<td>Concurrent Sessions</td>
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<tr>
<td>3:15 P.M. – 4:30 P.M.</td>
<td>In the Know Forum</td>
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<tr>
<td>3:30 P.M. – 4:45 P.M.</td>
<td>Association of Latino Community College Trustees Meeting</td>
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<tr>
<td>4:15 P.M. – 5:30 P.M.</td>
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<tr>
<td>5:45 P.M. – 7:15 P.M.</td>
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Double Your Graduation Rates: Two Successful Data-Driven Approaches that Lead to Higher Graduation Rates

Bellwether Models of Student Success: Learning from Successful Student-Focused College Models

Strategic Alliances that Contribute to Student Success and Completion

Strengths . . . Everyday

Connecting with Campus Constituents in Candid Conversation

Intersecting Educational and Operational Success Outcomes

The Dallas Promise Network

From Silos to Student Success

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College-Industry Partnerships To Support the Future of Work

In the Know Forum: Top Global Tech Executives Discuss Talent Hot Bed: Community Colleges

Building Partnerships with Community-Based Organizations to Enhance Student Success

Short-term Workforce Training: A Building Block to Student Success, Employment and Economic Vitality

The Better Your Bond Rating, the Better You Can Address Workforce Needs

Dual Enrollment: Two Colleges’ Perspectives on Building Success through Partnerships

Connecting Students with Services They Need: How Corporate Partnerships Help Students Succeed

One State’s Collective Push Toward Guided Pathways

A Rural College’s Global Partnerships Journey

The Trustee’s Role in Equity-Minded Strategic Enrollment Management

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IN THE KNOW FORUMS

ACCT’s brand new podcast, In the Know with ACCT, will be recording live conversations on important and timely topics throughout the ACCT Leadership Congress. Be sure to check them out during the In the Know Forums!

THURSDAY, OCTOBER 25TH

9:15 A.M. – 10:30 A.M.
IN THE KNOW FORUM
Top Global Tech Executives Discuss Talent Hot Bed: Community Colleges
Astor Ballroom – Seventh Floor
(See page 33 for more details)

3:15 P.M. – 4:30 P.M.
IN THE KNOW FORUM
The Promise of Free Community Colleges
Astor Ballroom – Seventh Floor
(See page 45 for more details)

FRIDAY, OCTOBER 26TH

10:30 A.M. – 11:45 A.M.
IN THE KNOW FORUM
How Boards Support and Nurture Leadership
Astor Ballroom – Seventh Floor
(See page 58 for more details)

2:15 P.M. – 3:30 P.M.
IN THE KNOW FORUM
Addressing Students’ Basic Needs
Astor Ballroom – Seventh Floor
(See page 64 for more details)

WITH APPRECIATION

The Association of Community College Trustees would like to acknowledge the City University of New York (CUNY) for hosting the 49th Annual ACCT leadership Congress, and for hosting the ACCT Board of Directors dinner at the Borough of Manhattan Community College.

We would also like to thank all the volunteers from the following CUNY colleges: Hostos Community College, Bronx Community College, Borough of Manhattan Community College, Queensborough Community College, and Kingsborough Community College. We appreciate all the time and effort that everyone contributed to make the 2018 ACCT Leadership Congress a huge success!

THANK YOU TO ALL OF OUR PARTNERS

ACCT Partners

ACCT Corporate Council
**Important Badge Information**

During the ACCT Congress, please wear your badge to gain admission to all of the sessions and activities. For your personal security, it is not advisable to wear your badge outside of the hotel.

**ACCT Pre-Paid Meal Package**

If you bought a registration with the meal package, there will be a “Meal Package” stamp on your badge which will serve as your ticket for admission into all the General Sessions. Please show your badge to the ticket collectors at the entrance to the General Sessions.

**On-Site Ticket Purchases**

If you have not purchased tickets in advance for the General Session Luncheons (Thursday and Friday), Awards Gala Banquet (Friday), or Closing Brunch (Saturday) and wish to attend, please go to ACCT’s on-site registration desk on the fifth floor to purchase tickets.

**First-Time Attendees**

Please wear the “First-Time Attendee” ribbon so others can welcome you to the Congress. You can pick up your ribbon at the ACCT on-site registration desk on the fifth floor.

**Recognition of Your Years of Attendance**

Please wear the special ribbon indicating the number of years you have attended the ACCT Leadership Congress. Pick up your ribbon at the ACCT on-site registration desk on the fifth floor.

**Voting Delegates**

Voting delegates must sign in and receive their credentials at ACCT’s Voting Delegate Desk after completing their ACCT Registration. Ballots will be distributed at the Regional Caucuses and Senate Meeting. To receive ballots, you must be wearing your ACCT badge with the special “Voting Delegate” credential. Voting delegates will be seated in a special area at the Regional Caucuses and the Senate Meeting.

**Voting Delegate Registration**

**WEDNESDAY, OCTOBER 24TH, 7:30 A.M. – 6 P.M.**

Registration Desk, Fifth Floor

**THURSDAY, OCTOBER 25TH, 7 A.M. – 5 P.M.**

Registration Desk, Fifth Floor

**FRIDAY, OCTOBER 26TH, 8:30 A.M. – 10:30 A.M.**

Westside Ballroom Salon 1 & 2, Fifth Floor

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**Social Wall**

Highlight your 2018 ACCT Leadership Congress experience via photos and share through the Social Wall feature! These photos will be shown during the General Sessions.

Be sure to use #ACCT2018 for your social media posts and for photo posts through our social wall feature.

Follow ACCT on Twitter @CCTrustees and use #ACCT2018 to tweet about your experience in New York City!

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**Badge, Tickets, and Voting Information**

**ACCT MOBILE APP AND SOCIAL MEDIA**

The ACCT mobile app has been updated for the 2018 ACCT Leadership Congress and is ready to download on your iPhone, iPad, or Android! If you already have the ACCT mobile app there’s no need to download it again. Just open the app and refresh. Apple and Android users can search for the app in the iTunes store or Play store. Once installed, you’ll have instant access to features, including:

- The full event schedule
- Social sharing on Twitter, Facebook and LinkedIn
  - Detailed info about speakers
  - Maps of the events and surrounding area
- Notifications of important updates and more
- Session and Congress evaluations

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**Social Wall**

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KEYNOTE SPEAKERS

Wednesday, October 24th
5 P.M. – 6:30 P.M.
OPENING GENERAL SESSION
Unleashing Leadership: How Boards can Empower 21st Century Leaders

Josh Wyner, J.D., Moderator
Vice President, The Aspen Institute; Founder and Executive Director, College Excellence Program, DC

Josh Wyner is founder and executive director of the College Excellence Program at the Aspen Institute, where he also serves as a vice president. The program aims to advance college and university practices, policies, and leadership that significantly improve student outcomes, with a focus on students who are historically underserved in higher education. Wyner has spent the past two decades designing and building new organizations that promote talent development and social mobility. He has authored numerous publications about education, including a book, What Excellent Community Colleges Do: Preparing All Students for Success (Harvard Education Press, 2014). He has a B.A. from Vassar College, an MPA from Syracuse University, and a J.D. from New York University School of Law.

Pam Eddinger, Ph.D.
President
Bunker Hill Community College, MA

Pam Eddinger is president of Bunker Hill Community College (BHCC), the largest of 15 community colleges in Massachusetts. Eddinger began her tenure at BHCC in 2013 and has served community colleges for more than 25 years in Massachusetts and in California. She earned a B.A. in English from Barnard College in New York City and her master’s and doctorate in Japanese Literature from Columbia University.

Eddinger is a commissioner on the Commission on Institutions of Higher Education (CIHE) of the New England Association of Schools and Colleges (NEASC). She served on the education transition team of Governor Charlie Baker and Boston Mayor Marty Walsh. She was appointed by the governor to the State Workforce Development Board, and by the mayor to the Boston Employment Commission. She is on the board of directors of the Boston Private Industry Council and the K-12 education reform nonprofit EdVestors.

Eddinger also serves BHCC and the community college movement by engaging in leadership work at the national level. She is a board member of Achieving the Dream (ATD); the Boston Foundation (TBF); the Special Commission on Leadership of American Association of Community Colleges (AACC); the National Asian and Pacific Islander Council (NAPIC); the National Association of Community College Entrepreneurship (NACCE); and the Voluntary Framework of Accountability (VFA). Eddinger was recognized in 2016 by the Obama White House as a Champion of Change.

Mike Flores, Ph.D.
Chancellor
Alamo College District, TX

Mike Flores has served as president of Alamo Colleges District-Palo Alto College since 2012. He joined the Alamo Colleges District in 1999 and held all three vice president positions at the college—academic success, college services and student success—during his tenure at Palo Alto College.

Flores is a leader who supports empowering students for success through resources such as high-impact teaching and learning practices, including usage of academic advising, learning communities, new student orientation and open educational resources. Other campus wide changes that have been implemented during Flores’ presidency at Palo Alto College include new program offerings in high-growth, high-wage areas such as advanced manufacturing, energy, and health care; establishment of the Center for Mexican-American Studies; and nine early college high school/pre-college partnerships since fall 2014. Palo Alto College was designated as an Aspen Institute Top 150 Community Colleges for 2019, a distinction that places the college in the top 10 percent of community colleges nationwide.

Flores works with community colleges nationwide to increase student success as an Achieving the Dream coach and has served as a fellow with the American Council on Education and the Hispanic Association of Colleges & Universities, and conducted postgraduate study at the Harvard University Institute for Educational Management. He also serves on numerous boards.

He holds a Ph.D. in Educational Administration from the University of Texas at Austin, an M.S. in Political Science from Illinois State University and a B.A. in Political Science from the University of Texas at San Antonio.
DeRionne Pollard, Ph.D.
President
Montgomery College, MD

In 2010, DeRionne Pollard assumed leadership of Montgomery College, a three-campus community college with 56,000 credit and noncredit students. She spearheaded the development of a new Montgomery College mission and strategic plan. She has partnered actively with Montgomery County Public Schools and the Universities at Shady Grove in the creation of Achieving Collegiate Excellence and Success (ACES), a support program designed to help disadvantaged students transition from high school to college completion.

Pollard formerly served as president of Las Positas College in Livermore, California. She served on the American Association of Community Colleges’ 21st Century Commission on the Future of Community Colleges and the Commission on Academic, Student, and Community Development. Pollard is a member of several boards, including the American Association of Community Colleges board of directors, and she serves as the president of the American Association for Women in Community Colleges. Locally, she also serves on the boards of several education- and community-focused organizations.

Pollard was recently named one of Washington’s 100 Most Powerful Women by The Washingtonian magazine, won a 2017 Academic Leadership Award from the Carnegie Corporation of New York, and was a recipient of a Visionary Award by the Washington Area Women’s Foundation. Additionally, she has been honored by Leadership Montgomery, The Daily Record, Bethesda Magazine and the Washington Business Journal and is a proud member of Zeta Phi Beta Sorority, Inc. as well as the Silver Spring Chapter of the The Links.

Pollard’s M.A. and B.A. in English are from Iowa State University and her Ph.D. is in Educational Leadership and Policy Studies in Higher Education from Loyola University Chicago.

Madeline M. Pumariiega
Chancellor
Florida College System, FL

Madeline M. Pumariiega is Chancellor of the 28 colleges that make up the Florida College System, which serve more than 800,000 students. Recognized amongst the top in the nation, the Florida College System is committed to maintaining the highest quality programs to meet Florida’s growing workforce needs and to make sure college is accessible and affordable. Appointed as the first female and Hispanic Chancellor in August 2015, Pumariiega’s goal is to ensure that all students have a pathway to complete their degree or professional credential that leads them to their academic goals and ultimately helps them get a job.

A product of the college system herself, Pumariiega began her academic career at Miami Dade College and returned to the college where she spent 20 years growing her career culminating as president of the Wolfson Campus. At Miami Dade College she is regarded for her work in developing innovative approaches to support academic progress and student success, ensuring that thousands of youth can access and complete college. Pumariiega was instrumental in supporting workforce programs by leveraging key partnerships in the community.

Before becoming Chancellor, Pumariiega served as president of Take Stock in Children, a statewide non-profit focused on breaking the cycle of poverty through education.
KEYNOTE SPEAKERS (CONTINUED)

Thursday, October 25th
12 P.M. - 1:45 P.M.
MEMBERSHIP CELEBRATION LUNCHEON
In Partnership With PHIIETTA KAPPA

Intersection between Philanthropy, Corporate America and Community Colleges

Allan Golston
President, United States Program
Bill & Melinda Gates Foundation, WA

Allan C. Golston, president of the United States Program at the Bill & Melinda Gates Foundation, leads the Foundation’s efforts to advance educational opportunity and student achievement in the United States to ensure that all students—and particularly low-income students and students of color—receive a high-quality education that leads to success in college and their careers. He oversees the U.S. Program’s major areas of investment—Education, Pacific Northwest, and Special Initiatives. Originally joining the Foundation in 2000 as the chief financial officer, Golston felt a deep connection to the U.S. Program work—which spans early learning, K-12, and postsecondary—and began serving as president in 2006. Golston believes education provides a bridge to opportunity unlike any other in America, and he is committed to ensuring all young people have the education and opportunity they deserve. This includes a deep focus on equity in education and using data to get to better outcomes for students of all backgrounds.

Golston’s professional background is in finance, health care, and education. He holds an MBA from Seattle University and a bachelor’s degree in accounting from the University of Colorado. Golston is an active community volunteer and serves on the boards of a number of regional and national organizations, including Seattle University, Charter Schools Growth Fund, and Stryker Corporation.

Deanna M. Mulligan
President and Chief Executive Officer
The Guardian Life Insurance Company of America, NY

Deanna M. Mulligan is president and chief executive officer of The Guardian Life Insurance Company of America (Guardian). She is also a member of Guardian’s board of directors.

Mulligan was named CEO in July 2011 and previously served as President and Chief Operating Officer since 2010. She joined Guardian in 2008 as Executive Vice President in charge of the company’s Individual Life & Disability business. In this role, she was responsible for developing and leading Guardian’s product and business strategy to drive the company’s continued growth in these markets.

Mulligan’s background is in both strategy consulting and operational management. She serves on the boards of a number of financial, philanthropic and cultural organizations. Mulligan was appointed to the President’s Advisory Council on Financial Capability for Young Americans from 2014 to 2015, and was chair of the board of the ACLI from 2015 to 2016. She is currently a member of the Stanford Graduate School of Business Advisory Council, and served as a director on the Board of Arch Capital, a Bermuda-based re-insurer.

In 2017, Fortune named her one of the “50 Most Powerful Women in Business,” and Crain’s New York Business recognized her as one of “The 50 Most Powerful Women in New York” for the fourth time since 2010.

Mulligan graduated from the University of Nebraska with high distinction and holds an MBA from the Stanford Graduate School of Business.
Friday, October 26th
12 P.M. – 2 P.M.
REGIONAL AWARDS LUNCHEON
Creating a More Compelling Employee Learning Experience

Kevin Mulcahy is co-author of The Future Workplace Experience, an award-winning book that presents an actionable framework for meeting today’s toughest business disruptions head on. In 2017, the book was the winner of an Axiom Silver award for Best Business Book for HR and also the Community College Futures Assembly Bellwether Award, Best Business Book for College Presidents.

The book guides readers step-by-step through the process of recruiting top employees and building an engaged culture, providing clear rules for rethinking, reimagining, and reinventing your organization.

Mulcahy is the co-host of The Future Workplace Network, a U.S.-based membership community for HR executives. He regularly facilitates corporate workshops to help organizations ‘future proof’ their businesses and learn new HR strategies based on the latest HR research insights.

Mulcahy also promotes entrepreneurial thought and action as an adjunct faculty member at Babson College. Previously, Mulcahy has served as the practice head of a research consulting firm, in several executive roles at Sprint, and as the CEO of an international telecom business.

Saturday, October 27th
10:30 A.M. – 12 P.M.
CLOSING GENERAL SESSION BRUNCH
Putting Students First: Meeting Their Needs Now and in the Future

Alicia Moreno, Moderator
Chair
ACCT Student Trustee Advisory Committee
Former Student Trustee
Alamo Colleges District, TX

Alicia Moreno is a student at the University of Texas at San Antonio and a graduate of Alamo Colleges District -Palo Alto College. Alicia served as the Alamo Colleges District Student Trustee in 2017-2018. Her role was to clearly and factually communicate the needs of the ACD students to the Board of Trustees as well as the reasons for policy and budgeting to the student body, and to encourage other students to serve their communities and advocate for the changes that they want to see in education and administration.

Alicia served as the PAC Honors Legacy Club President, the PAC Student Government Association Executive Officer of Student Life and a member and Public Relations Executive Officer for Phi Theta Kappa Honor Society. As Student Trustee, she was also a member of the Student District Council Executive Board.

Alicia’s community involvement includes service at St. John’s Catholic Church in Hondo, Texas, former service as a retired veteran of the United States Army and continued service to veterans and their caregivers as owner of Los Mirasoles Ranch, a 501(c)3 nonprofit organization dedicated to care of those who have served and supported service to this country.
Michael Raphael Aguilar is a student at Washington University in St. Louis. He transferred this fall after graduating from Lone Star College-CyFair in Houston, Texas. As a first-generation college student, Aguilar has developed a deep connection to his education and has strived to apply it in his involvement on campus and in his community. He attributes much of his personal and academic development to his experience at a community college.

Aguilar is a Guistwhite Scholar, a Jack Kent Cooke Undergraduate Transfer Scholar and a member of the 2018 All-USA Academic Team.

Through his involvement with Phi Theta Kappa, Aguilar was able to put his scholarly training into practice. He was instrumental in leading his chapter’s Honors in Action project, which researched the school-to-prison pipeline, and he organized a mentorship program for students at a disciplinary Alternative Learning Center. The success of this project largely contributed to his chapter being ranked #1 internationally in 2017. The following year Aguilar was elected by his peers as the Texas Regional President of Phi Theta Kappa and was awarded the Distinguished Regional Officer Award for his service.

Aguilar’s community college experience trained him to be a leader and a scholar, ready for the challenges of a university. He is studying applied mathematics and statistics at Washington University in St. Louis with plans to attend graduate school to study data analytics and public policy. Aguilar’s career goal is to use his background in data science to improve the efficiency of government systems and institutions.

Elda Pere is a mathematics major at Bergen Community College who will transfer to Cal Poly to continue her path towards becoming a mathematician. She has been elected international president of Phi Theta Kappa Honors Society after her term as New Jersey president this past year, and now serves as their student representative on the board of directors.

In addition to working with PTK, Pere devotes time to her field by developing Trigonacci - trigonometry based on the Fibonacci spiral, and tutoring math at her college. She is also passionate about literature and the arts. Pere is currently working on her second novel.

Having grown up in Albania, she was able to see firsthand the struggles many had to face to survive and realized her motto was something Horace Mann had said: “Be ashamed to die until you have won some victory for humanity.” In light of that, she leads “Project E-Nable” on her campus, which is a national movement to create free prosthetic limbs for amputees. She is also a certified tax preparer at a VITA center, where she volunteers to do taxes at no cost for low-income families.

Pere has been selected as a Jack Kent Cooke scholar, a 2018 DREAM scholar and a 2018 Coca-Cola Silver Scholar Award recipient.
7:30 A.M. – 6 P.M.  
ACCT Registration
Registration Desk - Fifth Floor

7:30 A.M. – 6 P.M.  
Voting Delegate Desk
Registration Desk - Fifth Floor

8:30 A.M. – 11 A.M.  
MEETING
ACCT Board of Directors
Westside Salon 1 & 2 - Fifth Floor

10:30 A.M. – 4 P.M.
The Chair’s Academy: The Leadership Team of the Board
Astor Ballroom - Seventh Floor

This program will explore the characteristics of an effective board chair, including clarifying roles and responsibilities, resolving conflict, running effective meetings, promoting ethical behavior, managing crisis, and strengthening the CEO-Board relationship. Through case studies and expert advice, this program aims to provide the leadership team of the Board with the skills and tools they need to be effective.

Pamila Fisher  
► FACILITATOR  
ACCT Consultant, MT

Debra Borden  
Northeast Regional Chair
ACCT Board of Directors
Trustee
Frederick Community College, MD

Charlene Dukes  
President
Prince George’s Community College, MD

Barbara Jones  
President
South Arkansas Community College, AR

Anne Marie Kress  
President
Monroe Community College, NY

Barbara Lovenheim  
Trustee
Monroe Community College, NY

Keri Moe  
Associate Vice President, External Relations, Communications & Development
El Paso Community College, TX

Dennis Murphy  
Trustee
Erie Community College, NY

Howard W. Stone, Jr.  
Trustee
Prince George’s Community College, MD

John Sygielski  
President
Harrisburg Area Community College, PA

DON'T MISS!
Wednesday, October 24th

Special Registration Required
Effective Ethical Board Governance: Board Ethics, Bylaws and Policies

Juilliard/Imperial - Fifth Floor

With a deep focus on board ethics, board members and presidents will gain insight into effective board governance, including Policy Governance™. Through multiple interactive and informative exercises and discussions, participants will cover a variety of ethical issues and scenarios. What ethical principles should be contained in the board bylaws? How does a board ensure that members uphold ethical principles and the bylaws? What are some actual ethical dilemmas that trustees face? How does a board deal with troubling ethical issues? A handbook will be provided.

Participants are invited to share their ethical concerns and “thorny” issues. This session is intended as a general introduction to effective ethical governance. Join your fellow trustees and presidents for practical and illuminating discussions and activities.

<table>
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<tr>
<th>Norma Goldstein</th>
<th>Dorey Diab</th>
<th>Cobby A. Caputo</th>
<th>Augustin Rivera, Jr.</th>
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11 A.M. – 4 P.M.

The Presidential Search Process and the CEO Contract

In Partnership With

Broadhurst - Fifth Floor

This annual half-day workshop provides essential information on conducting a presidential search and understanding the presidential contract. This session will cover essential information about the search process and important information about the presidential contract including best practices and compensation.

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<th>Julie Golder</th>
<th>William Austin</th>
<th>Paul Bennett</th>
<th>Steven Bloomberg</th>
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<td>► FACILITATOR</td>
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<td>Vice President of Search Services</td>
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<td>Kevin Drumm</td>
<td>Lee Lambert</td>
<td>Maureen Murphy</td>
<td>Kent Phillippe</td>
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<tr>
<td>President</td>
<td>Chancellor</td>
<td>President</td>
<td>Associate Vice President</td>
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<td>SUNY Broome Community College, NY</td>
<td>Pima Community College District, AZ</td>
<td>College of Southern Maryland, MD</td>
<td>Research and Student Success</td>
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<td>Kevin Walthers</td>
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<td>Superintendent/President</td>
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<td>Allan Hancock College, CA</td>
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11 A.M. – 4 P.M.

Policy Guidelines for Fiscal Health And Management

Alvin/Edison - Fifth Floor

This workshop focuses on what trustees need to know about their fiduciary responsibilities. Participants will explore best practices in monitoring the fiscal health of the college, budgeting, risk management and preparing for the unexpected. The workshop will provide participants an opportunity to explore fact-based case studies and engage with experts on approaches to college finance.

Ken Burke
► FACILITATOR
ACCT Consultant, FL

LeRoy W. Mitchell
Trustee
Westchester Community College, NY

Dana Saar
Trustee
Maricopa Community Colleges, AZ

Cliff Davis
President
Table Rock Campus
System Vice Chancellor
Ozarks Technical Community College, MO

Ken Atwater
President
Hillsborough Community College, FL

James Ayers
Trustee
Parkland College, IL

Kevin Drumm
President
SUNY Broome Community College, NY

Mary Figueroa
Trustee
Riverside Community College District, CA

Sandra Kurtinitis
President
Community College of Baltimore County, MD

Sylvia Lee
Trustee
Pima Community College, AZ

Jennifer Mott
Chief Financial Officer/Executive Vice Chancellor
Lone Star Community College, TX

Christopher M. Randles
Vice President
Administrative Services, Chief Financial Officer, Treasurer
Parkland College, IL

11 A.M. – 4 P.M.

Legal Academy: The Role of the Community College Legal Representative and Emerging Trends in Higher Education Law

Belasco - Fifth Floor

The goal of this Academy is to aid community college legal representatives and trustees in understanding their respective roles, as well as to provide insight into legal issues that have a significant impact on community colleges. Designed for trustees, presidents, and both in-house and outside community college legal representatives, this Academy will explore a variety of topics including Title IX, the Violence Against Women Act, campus security legal issues, freedom of speech on campus, student mental health, ethical dilemmas, cybersecurity, and data privacy.

Andrew Laine
Contracts and Projects Specialist
ACCT, DC

Ira Shepard
ACCT General Counsel
Saul Ewing Arnstein & Lehr LLP, DC

Robert Duston
Attorney
Saul Ewing Arnstein & Lehr LLP, DC

Douglas W. Otto
Trustee
Long Beach City College, CA

Richard Anderson
Trustee
College of Lake County, IL
11 A.M. – 4 P.M.

**The Trustee’s Role in Advocacy**

Booth - Fifth Floor

This session is designed to prepare community college leaders with the information and insights to be successful advocates on behalf of their institution and students. Panelists will examine ACCT’s federal priorities for community colleges, strategies for state and federal advocacy, as well as the role of data in effective advocacy.

- **Jee Hang Lee**
  Vice President for Public Policy and External Relations
  ACCT, DC

- **Jennifer Stiddard**
  Director of Government Relations
  ACCT, DC

- **Melanie Muenzer**
  Trustee
  Lane Community College, OR

- **Benjamin Wu**
  Chair
  ACCT Diversity Committee
  Trustee
  Montgomery College, MD

- **Michael Hansen**
  President
  Michigan Community College Association, MI

- **Quintin D. Taylor**
  Chief Public Affairs Officer
  Louisiana Community and Technical College System, LA

- **Philip Hoffman**
  Trustee
  Jackson College, MI

- **David Baime**
  Senior Vice President, Government Relations and Policy Analysis
  AACC, DC

1:00 P.M. – 2:30 P.M.

**Around the Regions Membership Forum**

Westside Salon 3 - Fifth Floor

This session invites the membership to meet by region, discuss local issues related to community colleges and provide feedback to ACCT leadership. It is a great opportunity for the membership to directly share questions and concerns with ACCT.

3 P.M. – 4 P.M.

**MEETING (BY INVITATION ONLY)**

**ACCT Corporate Council Roundtable**

Ziegfeld - Fourth Floor

3 P.M. – 4 P.M.

**SPECIAL SESSION**

**Welcome and Information for Guests and Spouses**

O’Neill - Fourth Floor

This session is specially designed for guests, spouses, partners, friends and family members of Congress attendees. We will provide an overview of the Congress program, and information on New York City and local attractions.

- **Bakari G. Lee**
  Immediate Past Chair
  ACCT Board of Directors
  Trustee
  Hudson County Community College, NJ

- **Thomas Isekenegbe**
  President
  Bronx Community College, NY

- **Tonya Harley**
  Finance & Operations Management Officer
  ACCT, DC
3 P.M. – 4 P.M. 
SPECIAL SESSION
New Trustees and First-Time Attendees Welcome Session

Duffy/Columbia - Seventh Floor

A must-attend session for new trustees and/or first-time ACCT Congress attendees. This session is designed to accelerate and enhance your experience, and it is an opportunity for meeting other new trustees. We will provide an overview on how to navigate through all the meetings, sessions, and exciting opportunities offered during the 2018 Congress. Information will also be provided on how to get involved and participate in the ACCT membership and business meetings.

James Ayers
Trustee
Parkland College, IL

Diane Gallagher
Trustee
Highland Community College, IL

Montez Martin, Jr.
Trustee
South Carolina State Board for Technical and Comprehensive Education, SC

LeRoy W. Mitchell
Trustee
Westchester Community College, NY

Tom Perkins
Trustee
Western Nebraska Community College, NE

Dana Saar
Trustee
Maricopa County Community College District, AZ

Darrell Shumway
Trustee
Pratt Community College, KS

Robin Smith
Trustee
Lansing Community College, MI

3:00 P.M. – 4:30 P.M.
MEETING
ACCT State, Province, and Territory Coordinators Network
Barrymore - Ninth Floor

3:30 P.M. – 4:45 P.M.
ACCT Marketplace NETWORKING OPPORTUNITY
North & South Pre-Function Areas - Fifth Floor and Sixth Floor

Be sure to stop by both the fifth AND sixth floors to network with other colleges and learn more about ACCT services! The Marketplace is a wonderful introduction to the Congress. The fifth-floor marketplace will hold tables containing information about exciting ACCT services of which your college can take advantage. A short jaunt up the escalator takes you to the sixth floor to learn more about some of New York’s community colleges and give you an opportunity to network with fellow community college leaders.

6:45 P.M. – 7:45 P.M.
RECEPTION (BY INVITATION ONLY)
California Delegation
Belasco - Fifth Floor
5 P.M. – 6:30 P.M.
OPENING GENERAL SESSION
Broadway Ballroom - Sixth Floor

Unleashing Leadership: How Boards Can Empower 21st Century Leaders

PRESENTATION OF COLORS
The City University of New York Honor Guard

NATIONAL ANTHEM
Emalinda McSpadden
Faculty
Bronx Community College (CUNY), NY

PRESIDING OFFICER
Emily Yim
Chair
ACCT Board of Directors
Trustee
Edmonds Community College, WA

WELCOME TO NEW YORK
Vita Rabinowitz
Chancellor
City University of New York (CUNY), NY

WELCOME FROM ACCT
J. Noah Brown
President & CEO
ACCT, DC

KEYNOTE PANELISTS
Josh Wyner
MODERATOR
Vice President
The Aspen Institute
Founder and Executive Director
College Excellence Program, DC

Pam Eddinger
President
Bunker Hill Community College, MA

Mike Flores
Chancellor
Alamo Colleges District, TX

DeRionne Pollard
President
Montgomery College, MD

Madeline M. Pumariega
Chancellor
Florida College System, FL

DID YOU KNOW?

There are 103 FLOORS in the Empire State Building. The building is 1454 FT TALL.

The Empire State Building has ITS OWN ZIPCODE (10118).
7 A.M. – 8 A.M.
(BY INVITATION ONLY)
Michigan Community College Association
Delegation Breakfast
Ziegfeld - Fourth Floor

7 A.M. – 8 A.M.
MEETING (BY INVITATION ONLY)
ACCT/AACC Executive Committee
Marquis Ballroom B - Ninth Floor

7 A.M. – 5 P.M.
ACCT Registration
Registration Desk - Fifth Floor

7 A.M. – 5 P.M.
Voting Delegate Desk
Registration Desk - Fifth Floor

DON'T MISS!
Thursday, October 25th
COLLEGE PRIDE DAY

8 A.M. – 9 A.M. CONCURRENT SESSIONS

6 Why Hold A Board Retreat?
Westside Ballroom, Salon 1 - Fifth Floor
This session will provide participants with examples of how board development can improve the effectiveness of the governing board. Differing personalities and competing agendas can impact a board’s ability to function properly. In addition, new and experienced board members can benefit from reviewing their roles and responsibilities and taking the time to reflect on what’s working, what needs to change and developing cohesive goals that ultimately serve students.

Ken Burke
► CO-FACILITATOR
ACCT Consultant, FL

Mary Spilde
► CO-FACILITATOR
ACCT Consultant, OR

Colleen Allen
Director of Educational Services
ACCT, DC

William Austin
President
Warren County Community College, NJ

Phil Lинфante
Trustee
Warren County Community College, NJ

Jorge Gardyn
Trustee
Nassau County Community College, NJ

Mary Figueroa
Trustee
Riverside Community College District, CA

4 Culture, Communication, Commitment = Student Success
Westside Ballroom, Salon 2 - Fifth Floor
This session will provide information on how a rural Community College in Florida has significantly increased its enrollment through a focused student success model. Florida Gateway College (FGC) has increased its enrollment by 18% in three years, bucking the national trends of decreasing enrollments. FGC trustees and executive staff will go through the strategic process and implementation strategies it used in creating a new culture of student success and increasing enrollments.

Kathryn McInnis
Trustee
Florida Gateway College, FL

Renae Allen
Trustee
Florida Gateway College, FL

Jim Surrency
Trustee
Florida Gateway College, FL

Lawrence Barrett
President
Florida Gateway College, FL

4 Fast Track for First Year: Partners and Pathways
Westside Ballroom, Salon 3 - Fifth Floor
Portland Community College is piloting a new cohort model with K-12 partners in Oregon’s most concentrated poverty area to increase access, success and completion. This model started small but is scalable and provides a way for community partners to inform and participate in the promising strategies of the college student success movement.

Jessica Howard
Campus President – Southeast
Portland Community College, OR

Michael Sonnleitner
Trustee
Portland Community College, OR
Lessons in Community College Survival Without State Support

Westside Ballroom, Salon 4 - Fifth Floor

The lack of state financial support can have a devastating impact on a community college. Illinois suffered through two years without any state support. Hear how the board of trustees and the college president weathered that issue and how they were able to maintain quality and the operation of the college. These were some of the most difficult decisions that Trustees will ever make.

James Ayers  
Trustee  
Parkland College, IL

Thomas Ramage  
President  
Parkland College, IL

Greg Knott  
Central Regional Chair  
ACCT Board of Directors  
Trustee  
Parkland College, IL

Imperial Valley College Correctional Educational Services: Educational and Supportive Services for Incarcerated and Formerly Incarcerated Students

Juilliard/Imperial - Fifth Floor

The presentation is based on Imperial Valley College’s (IVC) Inside/Out College Program, an innovative program that enables county inmates the opportunity to enroll in college credit courses with college campus students. Moreover, IVC is one of the California community colleges offering face-to-face credit courses to incarcerated students at two state prisons.

Debbie Mukamal  
Executive Director  
Stanford Law School Criminal Justice Center, CA

Romualdo J. Medina  
Board President  
Imperial Valley College, CA

Martha Garcia  
Superintendent/President  
Imperial Valley College, CA

Eduardo Pesqueira  
Minority Male Initiative Coordinator  
Imperial Valley College, CA

How to Earn $99,000 a Year Without a Four-Year Degree

Edison/Booth - Fifth Floor

Partnerships with business and industry are paramount for success in two-year sector programs. Learn how a community college, a technical college, a school district and business and industry collaborate to advance technical training.

Michael Calvert  
President  
Pratt Community College, KS

Darrell Shumway  
Trustee  
Pratt Community College, KS

Jeff Shumway  
Trustee  
Pratt Community College, KS

ACCT Leadership Congress • 27
Strengthening Working Families

Los Angeles Valley College created Strengthening Working Families, a research-based program to support students and workforce-training participants holistically with wraparound family support. The presentation includes an overview of their needs and experiences while pursuing a credential or certificate. Data shows that outcomes for the participants have been greatly improved.

Marni Roosevelt
Director, Family Resource Center
Los Angeles Valley College, Los Angeles Community College District, CA

Douglas Marriot
Dean, Adult/Community Education and Workforce Development
Los Angeles Valley College, Los Angeles Community College District, CA

Andra Hoffman
Trustee
Los Angeles Community College District, CA

Amber Angel
Program Coordinator, Family Resource Center
Los Angeles Valley College, Los Angeles Community College District, CA

Promoting Student Success Across Campus: Lessons Learned from a Nine-Year Journey

McLennan Community College's board members share their nine-year journey in empowering faculty and staff to create the college’s student success agenda. The resulting engagement has given rise to a number of initiatives that are changing the culture on the campus.

Fred Hills
Vice President for Instruction
McLennan Community College, TX

K. Paul Holt
Trustee
McLennan Community College, TX

Johnette McKown
President
McLennan Community College, TX

Beyond Articulation Agreements: Scaling Seamless Success Across Higher Education Institutions in the Same Market

Houston has developed partnerships across 11 community colleges and universities with the goal of reducing time-to-degree, increasing completion rates, and providing seamless experiences between institutions. Join us to learn how they are scaling this historic collaboration that delivers lasting momentum via course alignment, technology-enabled advising, structured schedules, and resource consolidation.

Tom Sugar
Vice President of Partnerships
EAB, DC

Carolyn Evans-Shabazz
Trustee
Houston Community College System, TX

Cesar Maldonado
Chancellor
Houston Community College System, TX

The Future of College Promises Through Evolving and Growing Relationships

The nationally recognized Long Beach College Promise (LBCP) has increased student success through local high school, community college, university, and municipal government partnerships. The distinct LBCP is successful because of aspirational and continually evolving approaches to cross-institutional career pathways, innovation in dual acceptance practices, data sharing/reverse transfer, communication, and fundraising.

Douglas W. Otto
Trustee
Long Beach City College, CA

Simon Kim
Associate Vice President for Research and Sponsored Programs
California State University – Long Beach, CA

Reagan F. Romali
Superintendent-President
Long Beach City College, CA
4 Utilizing Policy Governance to Guide the Development of New Pathways to Student Success

Marquis Ballroom A - Ninth Floor

North Central State College (NCSC) has effectively used the Carver Policy Governance Model to guide the development of new pathways to student success. The Guided Pathways model and other innovations help minimize the cost of higher education and provide students with strategies to overcome forces that impede their success in pursuing higher education.

Elisabeth L. Morando
Trustee
North Central State College, OH

Dorey Diab
President
North Central State College, OH

Dwight L. McElfresh
Trustee
North Central State College, OH

Matthew Smith
Trustee
North Central State College, OH

Steven G. Stone
Trustee
North Central State College, OH

5 Increase Student Satisfaction & Reduce Costs by Utilizing Artificial Intelligence (AI) in Student Services!

Cantor - Ninth Floor

Community colleges are improving customer service, reducing burdens on staff, extending office hours to 24/7/365 and reducing the cost of answering repetitive, transactional questions by implementing artificially intelligent chatbots. Learn how colleges around the country are using AI to increase student satisfaction and how AI can evolve and grow to meet your ever-changing needs.

Max Shure
Sr. VP, Product and Innovation
FATV, CO

Shannon Sheaff
Director
School Partnerships,
FATV, CO

8:45 A.M. – 11 A.M.
MEETING (BY INVITATION ONLY)
AACC Executive Committee

Marquis Ballroom B - Ninth Floor

6 Board Self-Assessment, CEO Evaluation Standards of Good Practice

Westside Ballroom, Salon 1 - Fifth Floor

Annual evaluation is a powerful tool that provides an opportunity to reflect on performance, identify challenges, assess progress towards goals, adjust priorities and set new goals for the board and CEO. It is also an opportunity to strengthen the board-CEO relationship. Panelists will provide their insights on the approaches they have used that have been most effective.

Pamila Fisher
► FACILITATOR
ACCT Consultant
MT

Colleen Allen
Director of Educational Services
ACCT, DC

Demion Clinco
Trustee
Pima Community College, AZ

Bakari G. Lee
Immediate Past Chair
ACCT Board of Directors
Trustee
Hudson County Community College, NJ

Lee Lambert
Chancellor
Pima Community College District, AZ
Accreditation: The View from the Board Room

Westside Ballroom, Salon 2 - Fifth Floor

Trustees hold accountability for decisions that ensure a college's sound accreditation. This session explores the benefits when trustees are clear on their roles—and stories about trustees going off the rails. The session includes a summary of what the seven regional accreditors require from the governance bodies for their member colleges.

Richard Winn
President
Accrediting Commission for Community and Junior Colleges, CA

Wanden Treanor
Trustee
College of Marin, CA

Update on Federal Legislative Priorities

Westside Ballroom, Salon 3 - Fifth Floor

The lobbyists of ACCT and AACC will provide an update on the federal priorities of community colleges. Find out what issues community college advocates should encourage the Administration and Congress to support in 2018 and 2019. Learn about opportunities for trustees and college leaders to influence policymakers.

Jee Hang Lee
Vice President for Public Policy and External Relations
ACCT, DC

Jennifer Stiddard
Director of Government Relations
ACCT, DC

David Baime
Senior Vice President, Government Relations and Policy Analysis
AACC, DC

James Hermes
Associate Vice President, Government Relations
AACC, DC

Accelerating Transitions to Meet Attainment and Workforce Goals

Westside Ballroom, Salon 4 - Fifth Floor

Community colleges are the critical link between K-12 and the workforce. With greater focus on seamless transitions, community colleges and their cross-sector partners can help flip the script for millions of traditionally underserved students, putting them on an upward trajectory to economic success. This panel will highlight community college and K-12 leaders who are building bridges across systems to support student transitions. It will showcase how strong, cross-sector collaboration can close equity gaps and ensure that dramatically more students are prepared to attain a postsecondary credential and successfully enter the workforce.

Matt Gandal
President
Education Strategy Group, DC

Charlene Dukes
President
Prince George's Community College, MD

Mary Ellen Elia
Commissioner
New York State Education Department, NY

Scott Ralls
President
Northern Virginia Community College, VA

Partnership for a New Paradigm: Harper College’s Library Transformation

Juilliard/Imperial - Fifth Floor

In the 21st century, community college libraries have become places to “connect and create.” This presentation introduces the “third place concept” and demonstrates how colleges can partner with students and faculty to advance their missions through the transformation of library space, delivery of support services, and faculty professional development.

Jeffrey Sronkoski
Principal and Director
Legat Architects, IL

William Kelley
Trustee
Harper College, IL

Maria Coons
Chief of Staff/Board Liaison
Vice President-Institutional Planning & Strategic Alliances
Harper College, IL
**Intentionally Designed for Success: Building Your College Through 8-Week Terms**

Edison/Booth - Fifth Floor

Two colleges share their journeys to offer classes in a primarily 8-week mode. One has been doing this for years and has seen increases in course completion, retention and graduation and an increase in full-time students. The other recently redesigned itself around an 8-week model, launching their efforts in August 2018.

Jeremy McMillen  
President and CEO  
Grayson College, TX

Russell Lowery-Hart  
President  
Amarillo College, TX

Paul Proffer  
Trustee  
Amarillo College, TX

Ronnie Cole  
Trustee  
Grayson College, TX

**Trustees Lead with Equity and Inclusion in Hiring a New President**

Duffy/Columbia - Seventh Floor

Presenters will focus on strategies used to lead with and integrate equity and inclusion in the presidential search. Presenters will talk about their learning and role in the presidential search process. Participants will have an opportunity to engage with the presenters and create an active learning environment.

Emily Yim  
Chair  
ACCT Board of Directors

Yvonne L. Terrell-Powell  
Vice President for Equity and Inclusion  
Edmonds Community College, WA

Amit Singh  
President  
Edmonds Community College, WA

Quentin Powers  
Trustee  
Edmonds Community College, WA

**Mitigating Risk and Instilling Ethics through Compliance**

Lyceum/Carnegie/Alvin - Fifth Floor

Higher education institutions operate in a highly regulated environment, and compliance risks are among the fastest growing threats. To proactively respond and ensure capacity for student success, Montgomery College established a compliance office that monitors legal and regulatory risks and builds an ethical climate to further the college’s mission.

Kenneth Hoffman  
Trustee  
Montgomery College, MD

Vicki Duggan  
Chief Compliance, Risk Management, and Ethics Officer  
Montgomery College, MD

DeRionne Pollard  
President  
Montgomery College, MD

Benjamin Wu  
Chair  
ACCT Diversity, Equity, and Inclusion Committee

Leslie Levine  
Trustee  
Montgomery College, MD

**Academic Success: Initiatives for Non-Academic Support Leaders**

Broadhurst/Belasco - Fifth Floor

What is academic success? Passing grades? Who should be on the “academic success” team? Hocking College support leaders (Registrar’s Office/Fiscal Services/Academic Success Center) have implemented initiatives to remove barriers that can derail “academic success.” Strategies include attendance tracking and reporting, account balance assessments, and a Probation Intervention Program Model.

Ben Mitchell  
Trustee  
Hocking College, OH

Jeannette Addington  
Trustee  
Hocking College, OH

Tom Johnson  
Chair  
Hocking College, OH

Betty Young  
President  
Hocking College, OH
1. Adult Education and Partnerships: A Window to the Workforce

Liberty Room - Eighth Floor

In California’s second largest city, problems of homelessness and poverty offer serious challenges. The San Diego Community College District has established an important partnership with the San Diego Rescue Mission to address the needs of homeless people and provide successful pathways to community college adult education and workforce preparation.

Constance M. Carroll
Chancellor
San Diego Community College District, CA

Richard Grosch
Trustee
San Diego Community College District, CA

Carlos Turner Cortez
President
San Diego Continuing Education, CA

Maria Nieto Senour
Trustee
San Diego Community College District, CA

4. Maximizing Resources to Provide Technical Education for Rural High Schools

Marquis Ballroom A - Ninth Floor

Northeast Community College has developed several collaborative partnerships with secondary schools that have resulted in expanded career and technical education programming for rural schools. Through maximizing facility and instructional resources, over 200 rural high school students are able to enroll in early college career and technical education courses at the main campus and at three extended campus locations which provides education not available through the local high school curriculum.

Steve Anderson
Trustee
Northeast Community College, NE

Michael Chipp
President
Northeast Community College, NE

John Blaylock
Executive Vice President
Northeast Community College, NE

4. Louisiana’s Workforce & Access Initiatives for Adult Students

Cantor - Ninth Floor

Twenty million American adults have a high school diploma or less. One million working age adults in Louisiana fall into this category. Louisiana has developed several initiatives and scalable solutions for this national issue. To increase educational attainment rates, decrease poverty, increase the pool of qualified workers, and close the skills gap, we remove barriers and enroll adults in ABE and in noncredit short-term programs, all while reallocating state need-based aid and leveraging state financial aid to allow students to simultaneously obtain a diploma, postsecondary credential, and a high-wage, high-demand career.

Timothy W. Hardy
Trustee
Louisiana Community and Technical College System, LA

Monty Sullivan
President
Louisiana Community and Technical College System, LA

Stephen Toups
Trustee
Louisiana Community and Technical College System, LA

Member
ACCT Board of Directors
College-Industry Partnerships to Support the Future of Work

The quickly evolving needs for future workers demand agility, collaboration and alignment between colleges and business partners to position students for career success. Using ACCT’s new whitepaper on college-industry partnership best practices, administrators, staff, faculty and students from colleges partnering with Guardian Life will describe the process to build partnership, the best practices in partnership development and implementation and outcomes of their efforts.

Angie Data Kamath  
Dean of Workforce Development  
CUNY, NY

Hannah Gregory  
Coordinator, The FIRST Center  
Capital Community College, CT

Charlie Kaminski  
Dean  
Berkshire Community College, MA

Sunil Gupta  
Dean, Workforce Development  
Borough of Manhattan Community College, NY

Michael Carren  
Head of Corporate Social Responsibility  
Guardian Life, NY

Veena Jayadeva  
Director, Corporate Social Responsibility  
Guardian Life, NY

9:15 A.M. – 10:30 A.M.
IN THE KNOW FORUM
Top Global Tech Executives Discuss Talent Hot Bed: Community Colleges

Astor Ballroom - Seventh Floor

Top global tech firm executives discuss the critical and accelerating role community colleges are playing to support their workforce needs. Today, tech is faced with hundreds of thousands of open positions and it's growing. These firms will share their successes leveraging internships, mentoring, continuing education, curriculum and early college programs. These partnerships ensure student success and accelerate economic mobility.

Tom Looney, Facilitator  
Trustee  
Wake Technical Community College, NC

Beverly Crair  
Vice President, Development & Quality  
Lenovo Data Center Group, NY

Grace Suh  
Vice President, Education  
IBM, NY

Ed Paradise  
RTP Site Executive, Vice President of Trustworthy Systems Engineering  
Cisco, NY

9:15 A.M. – 11:15 A.M.
MEETING
Community College Lawyers Roundtable

Marquis Ballroom C - Ninth Floor

10:15 A.M. – 11:30 A.M.
MEETING
Student Trustees

O’Neill - Fourth Floor
10:30 A.M. – 11:30 A.M. CONCURRENT SESSIONS

5 Building Partnerships with Community-Based Organizations to Enhance Student Success
Westside Ballroom, Salon 2 - Fifth Floor

Students attending New York’s community colleges face extraordinary challenges that require effective partnerships with community-based organizations. The University’s Strategic Framework (Connected CUNY, 2017-2018) calls for its institutions to build effective partnerships for student success (i.e., on-time completion) and workforce development across the five boroughs.

Thomas A. Isekenegbe
President
Bronx Community College, NY

Charles Shorter
Trustee
The City University of New York, NY

Scott Evenbeck
President
Guttman Community College, NY

David Gomez
President
Hostos Community College, NY

Randy Moore
Vice President, Post-secondary Partnerships and Innovation
The Dimon Foundation, NY

Plinio Ayala
President and CEO
Per Scholas, NY

Susan Sturm
Director
Columbia University Center for Institutional and Social Change, NY

SPECIAL SESSION

6 Conducting an Effective CEO Search
Westside Ballroom, Salon 3 - Fifth Floor

Because nearly one in four of the country’s community colleges is experiencing a transition in executive leadership, it is critical that your board understands today’s rapidly changing leadership landscape. Is your board contemplating conducting a search for a new president? Learn how to help prepare the board and institution for transition. This session will cover best practices in designing an open and national search process, how to recruit a strong pool of candidates, and what mistakes the board should be careful to avoid.

Julie Golder
Vice President of Search Services
ACCT, DC

Tamie Arnold
Trustee
Mt. Hood Community College, OR

Pamila Fisher
ACCT Search Consultant, MT

Eduardo Martí
ACCT Search Consultant, MA

Diane McKeel
Trustee
Mt. Hood Community College, OR

Lisa Skari
President
Mt. Hood Community College, OR

Monty Sullivan
System President
Louisiana Community and Technical College System, LA

4 Pathway to Excellence: A Transformative Journey in Serving Students
Westside Ballroom, Salon 4 - Fifth Floor

Howard Community College has embarked on a fifteen-year journey of institutional excellence centered on student achievement utilizing the Malcolm Baldrige National Quality Award framework of excellence. Presenters will discuss the hallmarks of this journey, success in student engagement and completion, as evidenced in key retention, graduation, and student success data.

Feli Solá-Carter
Trustee
Howard Community College, MD

Kathleen B. Hetherington
President
Howard Community College, MD

Linda Emmerich
Executive Associate to the President
Howard Community College, MD

Kevin Doyle
Trustee
Howard Community College, MD

Christopher Marasco
Trustee
Howard Community College, MD

Mamie J. Perkins
Trustee
Howard Community College, MD
5 Short-term Workforce Training: A Building Block to Student Success, Employment and Economic Vitality

Liberty Room - Eighth Floor

Trustees and presidents from Macomb Community College and Grand Rapids Community College will share their perspectives as to why short-term workforce programs are important to the communities they serve. These workforce programs provide students with immediate in-demand skills, enabling them to find employment quickly and earn a sustainable wage, while providing employers with the skilled workforce they need to be productive, adding to the economic vitality of their communities. The presentation will include the strategies and initiatives used at these two community colleges to move students into employment rapidly and to meet employers’ needs. The presentation will also address the economic climate in the state prior to and following the Great Recession that led the college’s board of trustees to establish alternative sources of revenue.

Bill Pink
President
Grand Rapids Community College, MI

Frank Cusumano
Trustee
Macomb Community College, MI

James Sawyer
President
Macomb Community College, MI

Carlos Sanchez
Trustee
Grand Rapids Community College, MI

3 Stories of Equity and Inclusion Building at Northeast Wisconsin Technical College (NWTC)

Juilliard/Imperial - Fifth Floor

"Northeast Wisconsin Technical College (NWTC) Welcomes Everyone." We say it; do we really know? Creating an equity-minded environment means dismantling barriers facing diverse populations by investing in policies, practices, behaviors leading to success for all. NWTC, 2018 AACC Advancing Diversity Award finalist, shares intentional strategies and 2,800+ student voices telling us NWTC welcomes everyone.

Kim Schanock
Trustee
Northeast Wisconsin Technical College, WI

Karen Smits
Vice President for College Advancement
Northeast Wisconsin Technical College, WI

Mohammed Bey
Director, Diversity and Inclusion
Northeast Wisconsin Technical College, WI

3 A Gateway and a Promise

Edison/Booth - Fifth Floor

Gateway Technical College has taken the “Free Community College” movement to a new level with the Gateway Promise program. Faced with low-income student needs, student retention, student debt, and wanting to increase the number of students who directly enroll after high school, Gateway Technical College, with the strong support of its board of trustees, developed and implemented the Gateway Promise program. Free tuition is just the carrot. We get them into the institution and then we hold them tight! Our first cohort (2017-2018) of 165 students yielded an 88 percent retention rate (fall to spring) and at the end of summer 2018 there were 7 graduates! This session will discuss the program design, outcomes, and challenges.

Zina Haywood
Executive Vice President/Provost
Gateway Technical College, WI

Ram Bhatia
Trustee
Gateway Technical College, WI

Stephanie Sklba
Vice President Community & Government Relations
Gateway Technical College, WI
Making Student Success a Financial Priority

Duffy/Columbia - Seventh Floor

An initiative aimed at increasing student success often requires additional financial resources. In an environment where most community colleges have experienced revenue declines, it’s essential that resource requirements are prioritized through the budget process. College of DuPage redefined its budgeting procedures to focus on the institutional priority of student success.

Brian W. Caputo  
Vice President of Administrative Affairs and Treasurer  
College of DuPage, IL

Robert Hayley  
Budget Manager  
College of DuPage, IL

Daniel Markwell  
Trustee  
College of DuPage, IL

The Better Your Bond Rating, the Better You Can Address Workforce Needs

Lyceum/Carnegie/Alvin - Fifth Floor

Thanks to a $485,000,000 successful bond referendum, Lone Star College is opening 20 new facilities to meet our service area’s workforce needs. Our AAA credit rating allows us to save millions in interest that can be used for facilities and equipment. Learn what credit rating agencies are looking for.

Jennifer Mott  
Chief Financial Officer  
Lone Star College, TX

Clarence Grier  
Managing Director  
RBC Capital Markets, TX

Alton Smith  
Trustee  
Lone Star College, TX

Customizing the Governance Institute for Student Success (GISS) for States and Regions: How an Institute Helps Bond a Board to Student Success

Broadhurst/Belasco - Fifth Floor

The Governance Institute for Student Success (GISS) promotes Board focus on Student Success through healthy board functioning, student success data reviews, and sharing of proven best practices. This live chat session allows new states to talk with trustees and college leaders and state systems who have been “GISSED.”

Norma Goldstein  
Director of GISS and Special Projects  
ACCT, DC

Quentin Bullock  
President  
Community College of Allogeen County, PA

Lloyd Hammonds  
Trustee  
Coconino College, AZ

Mark Hanna  
Trustee  
Pima Community College District, AZ

William Cagney  
Trustee  
Community College of Allegheny County, PA

Jane Strain  
Trustee  
Cochise College, AZ

William Cagney  
Trustee  
Community College of Allegheny County, PA

Lee Lambert  
Chancellor  
Pima Community College District, AZ

Mark Hanna  
Trustee  
Pima Community College District, AZ

Jay K. Box  
President  
Kentucky Community and Technical College System, KY

Quintin Bullock  
President  
Community College of Allogeen County, PA

Jane Strain  
Trustee  
Cochise College, AZ

Lee Lambert  
Chancellor  
Pima Community College District, AZ

Lloyd Hammonds  
Trustee  
Coconino College, AZ

Gail Henson  
Trustee  
Kentucky Community and Technical College System, KY
4 Strategic Enrollment Management: Unpacking the Enrollment Funnel for Student Success

Jolson - Ninth Floor

For years, businesses have used the visualization of a funnel to track sales and production. Some colleges now use the funnel to strategically manage incoming student enrollment. This presentation will demonstrate how Greenville Technical College has successfully institutionalized this beneficial tool to navigate enrollment discussions among trustees and other stakeholders.

Paul Batson, III  Matteel Jones
Trustee  Vice President for Student Services
Greenville Technical College, SC  Greenville Technical College, SC

5 Dual Enrollment: Two College’s Perspectives on Building Success through Partnerships

Marquis Ballroom A - Ninth Floor

Fayetteville Technical Community College (FTCC) and Glen Oaks Community College have benefited from High School Dual Enrollment programs and are proud of their partnerships and successes. This detailed session will share perspectives of how a large community college (FTCC) as well as a small community college (Glen Oaks) overcame barriers and created success.

Rosemary J. Kelly  Pamela Gibson  Suzannah Tucker  David Devier
Associate Vice President for Student Services  Dean of Engineering & Applied Technology  Trustee  President
Fayetteville Technical Community College, NC  Fayetteville Technical Community College, NC  Fayetteville Technical Community College, NC  Glen Oaks Community College, MI

Kimberlee Bontrager  Rod Lopez
Trustee  Trustee
Glen Oaks Community College, MI  Glen Oaks Community College, MI

10:30 A.M. – 11:45 A.M.

SPECIAL SESSION

5 Connecting Students with Services They Need: How Corporate Partnerships Help Students Succeed

Westside Ballroom, Salon 1 - Fifth Floor

ACCT’s Corporate Council members explain how strategic partnerships with their companies can help to advance the success of students at your college. Experts from economic and financial, student services and technology fields will illustrate how each of their services plays a vital role in the persistence and completion of a typical community college student, while helping the college to make the most of its available resources through predictive analytics, intentional design, and services tailored to the needs of individual students.

Judith Witherspoon  Jim Brigadier  Liz Morse  Sarah Crawford
Senior Vice President  Executive Vice President of Field Operations  Senior Director, Institutional Client Services  National Education Director
EdFinancial Services, TN  Campus Management, FL  TIAA, NC  Single Stop, NC

Marcia Daniel  Jeff Perley  Joe Rossmeier
Associate Vice President for Client Success  Chief Operations Officer  Vice President, Client Development
Ellucian, NC  EMSI, ID  CampusWorks, FL
12 P.M. – 1:45 P.M.
MEMBERSHIP CELEBRATION LUNCHEON
TICKET REQUIRED
Broadway Ballroom - Sixth Floor
In Partnership With
Intersection between Philanthropy, Corporate America and Community Colleges

PRESIDING OFFICER
Emily Yim
Chair
ACCT Board of Directors
Trustee
Edmonds Community College, WA

KEYNOTE SPEAKERS
Allan Golston
President
United States Program
Bill & Melinda Gates Foundation, WA

Deanna Mulligan
President & CEO
The Guardian Life Insurance Company of America, NY

PHI THETA KAPPA NEW CENTURY WORKFORCE PATHWAY SCHOLARSHIP PRESENTATIONS

The New Century Workforce Pathway Scholarship supports community college students who plan to enter the workforce upon the completion of a degree or certificate. Only 46 students nationwide were selected for this first-of-its-kind scholarship, which awards $1,250 and is sponsored by The Coca-Cola Foundation.

WEAR YOUR COLLEGE T-SHIRT

DID YOU KNOW?

Lights from Time Square can be seen from OUTER SPACE.
2 P.M. – 3 P.M. CONCURRENT SESSIONS

6 First Amendment Update and Review of the Latest Higher Ed Legal Issues Facing Community Colleges

Westside Ballroom, Salon 1 - Fifth Floor

Understand the latest First Amendment challenges and legal issues facing community colleges in their day-to-day operations. Explore strategies for reducing the risks of these challenges.

Ira Shepard
ACCT General Counsel
Saul Ewing Arnstein & Lehr LLP, DC

Robert Duston
Attorney
Saul Ewing Arnstein & Lehr LLP, DC

5 One State’s Collective Push Toward Guided Pathways

Westside Ballroom, Salon 2 - Fifth Floor

Amidst a competitive performance funding system, Ohio’s 23 community colleges have joined together through the Ohio Association of Community College’s Student Success Center to implement guided pathways to boost college persistence and completion. Hear from college presidents, trustees, and state and national experts on early progress.

Doreen Larson
President
Edison State Community College, OH

Sharon Evans
Trustee
Clark State Community College, OH

Laura Rittner
Executive Director, Student Success Center
Ohio Association of Community Colleges, OH

Kevin Boys
President
Southern State Community College, OH

Hana Lahr
Research Associate
Community College Research Center, OH

Jo Alice Blondin
President
Clark State Community College, OH

1 Building a Skilled Workforce through Career Pathways and Connected Bridges

Westside Ballroom, Salon 3 - Fifth Floor

The average age of a community college student is 28, unemployment is at an all-time low, student demographics are rapidly changing, and science and technology have transformed jobs making the skills gap even larger. To combat these disruptions, the Minnesota State System has adopted a number of innovative student success strategies to meet the emergent workforce demands and address the growing skills gap.

Dawn Erlandson
Vice Chair
ACCT Board of Directors
Trustee
Minnesota State Colleges and Universities, MN

Annette Parker
President
South Central College, MN

Marsha Danielson
Vice President of Economic Development
South Central College, MN
Championing Diversity to Facilitate Student Success

Westside Ballroom, Salon 4 - Fifth Floor

El Paso Community College (EPCC) adheres to the vision of being the progressive educational leader that facilitates success for students, the community, and region. The board of trustees has provided the leadership to ensure that innovative programs are implemented for the growing diverse population including minority males, at-risk students and students with disabilities. The EPCC Diversity Committee ensures that all student populations are celebrated via robust programming including panel discussions, lectures, and special events. As a result, EPCC has received the INSIGHT Into Diversity Higher Education Excellence in Diversity (HEED) Award for five years in a row. This session will focus on programs and initiatives that EPCC has implemented to reach such accolades.

William Serrata
President
El Paso Community College, TX

Art Fierro
Trustee
El Paso Community College, TX

Carmen Olivas Graham
Trustee
El Paso Community College, TX

Bonnie Najera
Trustee
El Paso Community College, TX

A Rural College’s Global Partnerships Journey

With board-adopted strategic directions in 2009, Northwestern Michigan College (NMC) pursued a global engagements agenda resulting in profitable ongoing partnerships in three countries on three continents. Outcomes include two joint degree paths delivered in China. By examining strategic insights and lessons learned, we ensure learners are successful in a global economy.

Timothy Nelson
President
Northwestern Michigan College, MI

Marguerite Cotto
Vice President
Northwestern Michigan College, MI

K. Ross Childs
Trustee
Northwestern Michigan College, MI

Continuing Education: A Community Development Model: Providing Greater Access for the Public Good

Metropolitan Community College (MCC) delivers a full continuum of noncredit lifelong education and engagement opportunities through a dynamic Community Development model. This intentional, intuitive model meets students where they are, at a variety of individually curated outreach learning centers. Together with our community partners, we are providing pathways to opportunities in underserved neighborhoods. We are empowering lives and moving communities forward.

Steven Grabowski
Trustee
Metropolitan Community College, NE

Linda McDermitt
Trustee
Metropolitan Community College, NE

Gary Girard
Executive Director, Continuing Education
Metropolitan Community College, NE

Managing Risk in an Open Technological Environment

Midlands Technical College (MTC), like many colleges, must ensure that mass amounts of information and complex networks are safe and secure while ensuring that the enterprise is accessible, flexible and functional. MTC’s board and administration have developed strategies that allow students and employees to work in an environment with minimal risks.

Tony Hough
Director of Information Resource Management
Midlands Technical College, SC

Ronald L. Rhames
President
Midlands Technical College, SC

Christopher Joye
Trustee
Midlands Technical College, SC
Moving from Labor Market Information to Workforce Innovation

Broadhurst/Belasco - Fifth Floor

Monroe Community College (MCC) has created a sophisticated, nationally-recognized, data-informed approach to workforce development that has catalyzed industry partnerships and investments, attracted external funders, and connected students to real economic opportunity. The college shares the framework for this model and strategies for moving from labor market information to action.

Anne Marie Kress
President
Monroe Community College, NY

Allen K. Williams
Trustee
Monroe Community College, NY

Todd Oldham
Vice President, Economic and Workforce Development and Career Technical Education
Monroe Community College, NY

Financial Literacy

Liberty Room - Eighth Floor

TIAA, a leader in financial services including the leading provider of retirement services for the education sector, will share insights about how financial literacy can make or break student success.

Liz Morse
Senior Director, Institutional Client Services
TIAA, NC

2 P.M. – 3:30 P.M. ACCT REGIONAL CAUCUSES AND MEETINGS

ACCT Central Regional Caucus and Meeting

Marquis Ballroom B - Ninth Floor

PRESIDING OFFICER
Gregory Knott
Central Regional Chair
ACCT Board of Directors
Trustee
Parkland College, IL

TELLER
Jim Mollenhauer
Trustee
Kirkwood Community College, IA

ACCT Northeast Regional Caucus and Meeting

Marquis Ballroom C - Ninth Floor

PRESIDING OFFICER
Debra Borden
Northeast Regional Chair
ACCT Board of Directors
Trustee
Frederick Community College, MD

TELLER
Diane Dixon Proctor
Trustee
Anne Arundel Community College, MD

ASSISTANT TELLER
Chris Fitzgerald
Trustee
Wisconsin Indianhead Technical College, WI

SERGEANT-AT-ARMS
Sheila Patterson
Trustee
Jackson College, MI

ASSISTANT TELLER
Tony Colon
Trustee
Mohawk Valley Community College, NY

SERGEANT-AT-ARMS
Gerard Carroll
Trustee
Bergen Community College, NJ
ACCT Pacific Regional Caucus and Meeting
Jolson - Ninth Floor

PRESIDING OFFICER
Stephan Castellanos  
Pacific Regional Chair  
ACCT Board of Directors  
Trustee  
San Joaquin Delta College, CA

TELLER
Linda Wah  
Trustee  
Pasadena City College, CA

ASSISTANT TELLER
Mark Hanna  
Trustee  
Pima Community College District, AZ

SERGEANT-AT-ARMS
Joanne Schwartz  
Trustee  
Centralia College, WA

ACCT Southern Regional Caucus and Meeting
Marquis Ballroom A - Ninth Floor

PRESIDING OFFICER
Tamela Cullens  
Southern Regional Chair  
ACCT Board of Directors  
Trustee  
South Florida State College, FL

TELLER
Dallas Freeman  
Trustee  
Fayetteville Technical Community College, NC

ASSISTANT TELLER
Deveron Gibbons  
Trustee  
St. Petersburg College, FL

SERGEANT-AT-ARMS
Paul Batson  
Trustee  
Greenville Technical College, SC

ACCT Western Regional Caucus and Meeting
Cantor - Ninth Floor

PRESIDING OFFICER
Kent Miller  
Western Regional Chair  
ACCT Board of Directors  
Trustee  
Mid-Plains Community College, NE

TELLER
David Peter  
Trustee  
Neosho County Community College, KS

ASSISTANT TELLER
William Greenhill  
Trustee  
Tarrant County College District, TX

SERGEANT-AT-ARMS
Walter Wragge  
Trustee  
Northern Wyoming Community College District, WY

2 P.M. – 3:30 P.M.
MEETING (BY INVITATION ONLY)
ACCT Advisory Committee of Presidents
Ziegfeld - Fourth Floor
2 P.M. – 5 P.M.
MEETING
Work Session for the Professional Board Staff Network (PBSN)
Duffy/Columbia - Seventh Floor
This session will include round table discussions on relevant topics of the everyday Board staff member. Presentations and panels will cover topics such as electronic board agenda platforms, effective communication and dealing with difficult people, and critical response management.

3 P.M. – 4 P.M.
MEETING (BY INVITATION ONLY)
Phi Theta Kappa Presidential Advisory Board
Barrymore - Ninth Floor

3:15 P.M. – 4:15 P.M.
MEETING (BY INVITATION ONLY)
ACCT Chair’s Advisory Committee
O’Neill - Fourth Floor

⚠️ 3:15 P.M. – 4:15 P.M. CONCURRENT SESSIONS

1. Board Policy and Perspective on Campus Security: One Size Does Not Fit All
Westside Ballroom, Salon 1 - Fifth Floor
Students, staff, and faculty at all levels of education increasingly feel insecure on campus, due to the rising prevalence of mass casualty events in our nation. Insecurity among students negatively impacts their success, and insecurity among staff and faculty negatively impacts their presentation of services. How does a board of trustees address this? At Atlantic Cape Community College, we confronted these issues head-on (and continue to do so), finding along the way that policy, good communication, community input, professional guidance, and effectively targeted spending can aid students, staff, faculty, and the community to a greater level of security in these rapidly changing times.

Ellen Byrne
Trustee
Atlantic Cape Community College, NJ

Barbara Gaba
President
Atlantic Cape Community College, NJ

2. The Trustee’s Role in Equity-Minded Strategic Enrollment Management
Westside Ballroom, Salon 2 - Fifth Floor
Strategic enrollment management is not only the key to college funding, but it also increases student success by creating course schedules that better serve students. Learn how trustees can help ensure that strategic enrollment management promotes equity while providing better student access to your college.

Theresa Tena
Vice Chancellor
California Community Colleges Chancellor’s Office, CA

Cindy Miles
Chancellor
Grossmont-Cuyamaca Community College District, CA

Bill Garrett
Trustee
Grossmont-Cuyamaca Community College District, CA

Cathy Hasson
Co-Lead, Institutional Effectiveness Partnership Initiative
San Diego Community College District, CA
Future-Ready Community Colleges: A Town Hall Discussion of Key Trends

Westside Ballroom, Salon 3 - Fifth Floor

By drawing on data from national studies and surveys of more than 600 CEOs, and highlighting best practices from League initiatives, this session overviews the League’s trends report which provides insight into the challenges and choices facing administration, faculty, staff, and students as organizations strive to renew.

Mark Milliron  
Co-Founder &Chief Learning Officer  
Civitas Learning, Inc., TX

Gerardo de los Santos  
Senior Fellow  
Civitas Learning, Inc., TX

Upward Mobility: Trustees’ Impact on Student Graduation Rates

Westside Ballroom, Salon 4 - Fifth Floor

The board of trustees has reviewed local workforce and student completion data. What do you do next? Presenters will share research and strategies associated with boards undertaking intentional steps to improve student completion to meet local workforce needs. Partnerships between trustees and CEO to drive transformational change will be discussed.

Martha McCracken Ellis  
Higher Education Director  
University of Texas at Austin, TX

Marie Flickinger  
Trustee  
San Jacinto College, TX

Shah Ardalan  
College President  
Lone Star College - University Park, TX

Alton Smith  
Trustee  
Lone Star College System, TX

Brenda Hellyer  
Chancellor  
San Jacinto College, TX

Student Voices, Student Success: The Impact of the Student Trustee

Liberty Room - Eighth Floor

SUNY community college boards of trustees include student trustees as full voting members. Having students engaged at the highest level of institutional decision-making is invaluable. Three SUNY colleges explore the impact of student trustees on policy, governance, and resource allocation, sharing examples in which their perspectives on student success were transformative.

Anne Marie Kress  
President  
Monroe Community College, NY

Randall VanWagoner  
President  
Mohawk Valley Community College, NY

Michael Baston  
President  
Rockland Community College, NY

Barbara Lovenheim  
Trustee  
Monroe Community College, NY

Earn While You Learn: Partner for Student Success

Lyceum/Carnegie/Alvin - Fifth Floor

As community colleges everywhere face budgetary challenges, we are expected to provide businesses ready and well-trained employees. That is why Mercer County Community College proactively sought business partners to provide our students with paid internships while they are in programs, and employment upon their graduation. These are win-win partnerships.

Chuck Keeler  
CIO  
Mercer County Community College, NJ

Jianping Wang  
President  
Mercer County Community College, NJ

Carol Golden  
Trustee  
Mercer County Community College, NJ
Challenges for Trustees in our Hyper-Partisan Environment

Broadhurst/Belasco - Fifth Floor

Whether appointed or elected, trustees face challenges from both the campus and community, many of which are driven by political concerns in our hyper-partisan environment. How do trustees meet these challenges? What are the strategies for collaborative leadership in an era of battling political tribes? How can trustees keep the focus on student success goals amidst competing ideologies and agendas? Hoyt Hilsman, a former Congressional candidate and current elected trustee, discusses these challenges and offers practical guidelines and solutions.

Hoyt Hilsman
Trustee
Pasadena Area
Community College
District, CA

3:15 P.M. – 4:30 P.M.
IN THE KNOW FORUM

The Promise of Free Community Colleges

Astor Ballroom - Seventh Floor

In more than 200 communities and 20 states, community colleges leaders are shaping the national conversation about the 'free community college movement' as a viable strategy to address the challenges of ensuring opportunity, equity, and achievement for our nation's students. This interactive session will address promising practices, results, and the growth of College Promise initiatives that are rapidly expanding across our nation.

Martha Kanter
MODERATOR
Executive Director
College Promise Campaign, DC

F. King Alexander
President
Louisiana State University, LA

The Honorable Zakiya Smith Ellis
Secretary of Education
State of New Jersey, NJ

Bernie Rhinerson
Member
ACCT Board of Directors
Trustee
San Diego Community College District, CA

3:30 P.M. – 4:45 P.M.
MEETING

Association of Latino Community College Trustees
Juilliard/Imperial - Fifth Floor

4:15 P.M. – 5:30 P.M.
MEETING

Asian, Pacific Islander, and Native American Trustees
Edison/Booth - Fifth Floor
4:30 P.M. – 5:30 P.M. CONCURRENT SESSIONS

4 RELLIS: Respect, Excellence, Leadership, Loyalty, Integrity, and Selfless Service – The Foundation for Success between a Major Texas University System and an Innovative Community College District

Westside Ballroom, Salon 1 - Fifth Floor

The RELLIS Campus is an ecosystem for cutting-edge research, technology development, higher education, and workforce training. The partnerships established between the Blinn College District, the Texas A&M University System, and the Texas A&M System universities at RELLIS, will provide seamless degree pathways for students at a single 2,000-acre location.

James Nelson
Assistant Vice Chancellor
- Director of Special Academic Initiatives
Texas A&M University System, TX

Douglas Borchardt
Trustee
Blinn College, TX

Mary Hensley
Chancellor
Blinn College, TX

Atwood Kenjura
Trustee
Blinn College, TX

Crystal Deer Lee
Vice Chancellor, Instruction
Blinn College, TX

Karen Buck
Vice President, College Administration & Operations
Blinn College, TX

4 National Junior College Athletic Association (NJCAA) Student Engagement and Success

Westside Ballroom, Salon 2 - Fifth Floor

This is an informational session on student success through access, retention, and completion by means of NJCAA athletics and what it means to currently have or start a program that increases completion and overall student success by way of 2-year college athletics.

Michael Calvert
President
Pratt Community College, KS

Margaret McMenamin
President
Union County College, NJ

Dan Kinney
President
Iowa Central Community College, IA

Christopher Jason Parker
CEO
National Junior College Athletic Association, CO

4 Three Student Success Concepts Every Board Member Needs to Know

Westside Ballroom, Salon 4 - Fifth Floor

Learn about student success through a comprehensive overview that includes 1) how to understand enrollment goals and concerns; 2) establishing and maintaining a student-centric culture; and 3) utilizing data through transparency and accountability. Hear from a nationally recognized student success expert.

Kevin Pollock
President
Montgomery County Community College, PA

Anisha Robinson Keeys
Trustee
Montgomery County Community College, PA

4 Transforming Community Colleges through Equity-Minded Leadership: Trustee Leadership toward Inclusive Excellence

Lyceum/Carnegie/Alvin - Fifth Floor

This workshop explores equity-minded organizational and leadership identity development as a means of understanding current forms of bias and discrimination in a community college setting. As leaders, trustees play a crucial role in promoting diversity, equity and inclusion through their role as stewards of policy and direction of the college.

Luca Lewis
Vice President for Student Services
Whatcom Community College, WA

Richard G. Fukutaki
Trustee
Bellevue College, WA

Ata Karim
Vice President for Student Affairs
Bellevue College, WA
**5** Mott Community College Develops Talent Solutions to Assist Lear Corporation in Opening a New Plant  

*Broadhurst/Belasco - Fifth Floor*

Learn about the process that Mott Community College used to develop a talent solution with Aeortek Staffing Agency and Lear Corporation, a manufacturing company. Lear Corporation needed to fill 150+ open positions in its Flint facility. Mott Community College developed a specialized onboarding training curriculum to address work-readiness, soft skill remediation, equity and inclusion, and workplace safety. These efforts directly address the immediate needs of local and regional employers like Lear and others as well addressing the socio-economic issues facing our community and its residents.

Michael Freeman  
Trustee  
Mott Community College, MI

Beverly Walker-Griffiea  
President  
Mott Community College, MI

Robert Matthews  
Associate Vice President, Workforce and Economic Development  
Mott Community College, MI

**5** Keeping Enrollments Stable in Turbulent Times  

*Liberty Room - Eighth Floor*

Each semester community college leadership “watchs enrollment – we are literally watching it every day trying to figure out where we are and trying to figure out where we’ll be because it does have a big impact on our budget.”  

This session is a case study of an institution whose enrollment has never been in decline, Wake Technical Community College in Raleigh/Durham, North Carolina. Learn from their key enrollment leaders how they continue to keep enrollments up by expanding current markets and exploring new market opportunities. This session focuses on bringing together the marketing and enrollment professionals in a collaborative team.

John W. Saparilas  
Associate Vice President, Enrollment Services  
Wake Technical Community College, NC

Laurie C. Clowers  
Vice President of Communications and Marketing  
Wake Technical Community College, NC

Kathi Swanson  
President  
Clarus Corporation, UT

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*Broadhurst/Belasco - Fifth Floor*

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Trustee  
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Mott Community College, MI

Robert Matthews  
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Mott Community College, MI

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*Liberty Room - Eighth Floor*

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John W. Saparilas  
Associate Vice President, Enrollment Services  
Wake Technical Community College, NC

Laurie C. Clowers  
Vice President of Communications and Marketing  
Wake Technical Community College, NC

Kathi Swanson  
President  
Clarus Corporation, UT

**4:30 P.M. – 5:30 P.M. RECEPTION (BY INVITATION ONLY)**

**North Carolina Delegation**  
Jolson - Ninth Floor

**4:30 P.M. – 5:30 P.M. RECEPTION (BY INVITATION ONLY)**  
**South Carolina Association of Technical College Commissioners Meet and Greet**  
Brecht - Fourth Floor

**5:45 P.M. – 7:15 P.M.**

**WELCOME RECEPTION**  
**NETWORKING OPPORTUNITY**

*In Partnership With*  
Broadway Lounge - Eighth Floor

Come join us for an evening of networking and socializing while overlooking Times Square from stunning floor-to-ceiling windows in the Broadway Lounge on the 8th Floor. Take in the view while enjoying hors d’oeuvres and refreshments. The reception is included in your Congress registration. We hope to see you there!

**DID YOU KNOW?**

The Statue of Liberty is 450,000 POUNDS.
8 A.M. – 4 P.M.
ACCT Registration
Registration Desk - Fifth Floor

8 A.M. – 9 A.M.
CONCURRENT SESSIONS

3 Board Leadership: 10 Ways to Cultivate Intercultural Change
Westside Ballroom, Salon 3 - Fifth Floor
HACC's leadership team will outline steps that have been taken to elevate HACC as a regional leader for inclusive excellence. This session details the pathways that HACC has taken to infuse cultural competency into the College's service region in central Pennsylvania.

John J. “Ski” Sygielski
President
Harrisburg Area Community College, PA

Warren Anderson
Vice President for Inclusion and Diversity & Chief Diversity Officer
Harrisburg Area Community College, PA

Hector R. Ortiz
Trustee
Harrisburg Area Community College, PA

8 A.M. – 9 A.M.
CONCURRENT SESSIONS

5 How SUNY Is Simultaneously Improving Enrollment, Persistence and Student Loan Delinquency Rates
Westside Ballroom, Salon 4 - Fifth Floor
In recent years, declining enrollments combined with increasing popularity of outcomes-based funding models have challenged community colleges to adapt to survive and thrive. This session will correlate industry-known student persistence and student loan default predictors with an easily adaptable, cost efficient program for recruiting and retaining community college stop outs. Learn how SUNY has been able to improve college enrollment, student completion and student loan delinquency rates by “intrusively nudging” an untapped enrollment demographic pool.

Patti Thompson
Assistant Vice Chancellor
State University of New York (SUNY), NY

Michael Williams
Assistant to the Assistant Vice Chancellor
State University of New York (SUNY), NY

Judith Witherspoon
Senior Vice President
Edfinancial Services, TN

Elena Lubimtsev
Senior Vice President
Edfinancial Services, PA

Thomas Dalton
Director Northeast Region
Edfinancial Services, NY
How a Rural Community College Fundamentally Re-Engineered Itself to Improve Student Success

Edison/Booth - Fifth Floor

Guided Pathways are being implemented across the country to better serve students and improve outcomes. Learn how Yavapai College, a rural community college, is implementing Guided Pathways to address student success in a declining enrollment and tight fiscal environment. While other colleges have invested in joining consortiums or hiring consultants, Yavapai College is using a grassroots effort to restructure both academic and student development operations to more effectively serve students and be future-focused. The role and support of trustees during this transformation will be examined.

Connie Harris
Trustee
Yavapai College, AZ

Tania Sheldahl
Associate Vice President for Student Development
Yavapai College, AZ

Scott Farnsworth
Associate Vice President for Student Success
Yavapai College, AZ

Penny Wills
President
Yavapai College, AZ

Ron Liss
Vice President for Instruction and Student Development
Yavapai College, AZ

Partners for Student Achievement—Chehalis School District, Chehalis Foundation, & Centralia College

Lyceum/Carnegie/Alvin - Fifth Floor

Learn how the Chehalis School District, in Washington State, partnered with the Chehalis Foundation and Centralia College to work toward their goal of assuring 60 percent of high school graduates earn a postsecondary credential. Hear how this partnership developed, some of the early successes, as well as some ongoing challenges.

Mary Lou Bissett
Assistant Superintendent
Chehalis School District, WA

Joanne Schwartz
Trustee
Centralia College, WA

Robert Mohrbacher
President
Centralia College, WA

Ensuring Success with your ERP/SIS Implementation

Broadhurst/Belasco - Fifth Floor

Many institutions have aging ERP/SIS that either needs significant upgrades or to be replaced with a more modern solution. As you traverse this complex landscape and hear the challenges your colleagues faced, you might wonder what you can do to ensure your success. This session will guide you through the process, from selecting the right solution through its successful implementation. Come hear our experts share the concepts and approaches that can guarantee an outcome that keeps you on budget and on time with the right solution for your institution.

Mahendran Jawaharlal
President/CEO
CampusWorks Inc., FL

Implementing Guided Pathways at Scale

Juilliard/Imperial - Fifth Floor

California Community Colleges are introducing Guided Pathways to provide students clear program maps outlining course sequences, milestones, and learning outcomes. Embedded in this reform, the system is examining how to better acknowledge skills and learning that students attain outside of college classrooms to accelerate their progress in pathways.

Sandy Fried
Executive Director, Success Center
Foundation for California Community Colleges, CA

Laura Hope
Vice Chancellor for Educational Services
California Community Colleges Chancellor’s Office, CA
6 Shared Governance in an Era of Rapid Change

Duffy/Columbia - Seventh Floor

Community college boards must balance support for new presidents charged with growth and change agendas with institutional traditions and norms. Honoring traditional collegiate input processes while supporting new leaders who are advancing much needed change can create tension. Explore how Westchester Community College embraces collaborative input while supporting forward momentum.

Belinda Miles
President
Westchester Community College, NY

Andrew Spano
Trustee
Westchester Community College, NY

John Nonna
Trustee
Westchester Community College, NY

1 Student Success in Workforce Pathways Through Contextualized, Integrated, Accelerated, Lab Simulations

Soho/Herald/Gramercy - Seventh Floor

Trustees will share how to set goals and align policy to support the needs of a regional workforce. Administrators and faculty will discuss the process of significantly growing the nursing program through high technology-based lab simulations and serving nontraditional students in high demand workforce areas through partnerships with Workforce Solutions Alamo. Success rates tell the story of student achievement and how pathways have been successful and replicated to other workforce programs.

Julia Garcia
Trustee
Coastal Bend College, TX

Victor Gomez
Trustee
Coastal Bend College, TX

Beatriz Espinoza
President
Coastal Bend College, TX

4 ADVANCE

Olmstead - Seventh Floor

Northern Virginia Community College (NOVA) and George Mason University embarked on their second generation of unique collaboration through the creation of ADVANCE. This initiative is intended to double the current NOVA/Mason transfer pipeline through a forward-thinking partnership designed to help NOVA graduates transfer seamlessly to earn bachelor’s degrees in high-demand fields through dedicated advisors at both institutions.

Scott Ralls
President
Northern Virginia Community College, VA

Rosaelena O’Neil
Member
ACCT Board of Directors

Trustee
Northern Virginia Community College, VA

4 Eliminating the Ultimate Barrier: Granting Students Control of their Own Records while Ensuring Security and Trust

Jolson - Ninth Floor

There is an Equity Imperative that calls for a stronger higher education model that removes barriers to give all people an opportunity for postsecondary and workforce success. This session will share with trustees and leaders how student-centric innovation, technology and partnership help to eliminate the ultimate barrier by granting students control of their own records while ensuring security and trust. This session shares how partnership and collaboration are the power that brings people together from all sectors and professions so that the college completion challenge and economic inequities can be more impactfully addressed.

Joe May
Chancellor
Dallas County Community College District, TX
Student Completion - Final Year Experience & The Final Mile

Cantor - Ninth Floor

To positively impact program completion, Northcentral Technical College (NTC) was awarded a grant that targets low income and minority students who are identified as “near completers.” Our dedicated Completion Coach developed strategies, including an online orientation (The Final Mile) and final year experience targeting information and resources.

Shannon Livingston  
Dean of Student Success  
Northcentral Technical College, WI

Paul Proulx  
Trustee  
Northcentral Technical College, WI

Jeannie Worden  
Executive Vice President  
Northcentral Technical College, WI

8:30 A.M. – 10:30 A.M.
Voting Delegate Desk
Westside Ballroom, Salons 1 & 2 - Fifth Floor

8:30 A.M. – 10:30 A.M.
ACCT Senate Meeting
Westside Ballroom, Salons 1 & 2 - Fifth Floor

SENATE CHAIR
Emily Yim  
Chair  
ACCT Board of Directors  
Trustee  
Edmonds Community College, WA

PARLIAMENTARIAN
Connie Deford  
Professional Registered Parliamentarian

COORDINATOR OF TELLERS
Montez Martin, Jr.  
Trustee  
South Carolina Board for Technical and Comprehensive Education, SC

ASSISTANT COORDINATOR OF TELLERS
George Little  
Trustee  
Sandhills Community College, NC

Darrell Shumway  
Trustee  
Pratt Community College, KS

TELLERS
Jim Mollenhauer, Central Region  
Trustee  
Kirkwood Community College, IA

Diane Dixon Proctor, Northeast Region  
Trustee  
Anne Arundel Community College, MD

Linda Wah, Pacific Region  
Trustee  
Pasadena City College, CA

Dallas Freeman, Southern Region  
Trustee  
Fayetteville Technical Community College, NC

David Peter, Western Region  
Trustee  
Neosho County Community College, KS

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Chris Fitzgerald, Central Region  
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Tony Colon, Northeast Region  
Trustee  
Mohawk Valley Community College, NY

Mark Hanna, Pacific Region  
Trustee  
Pima Community College District, AZ

Deveron Gibbons, Southern Region  
Trustee  
Tarrant County College District, TX

SERGEANT-AT-ARMS
Sheila Patterson, Central Region  
Trustee  
Jackson College, MI

Gerard Carroll, Northeast Region  
Trustee  
Bergen Community College, NJ

Joanne Schwartz, Pacific Region  
Trustee  
Centralia College, WA

Paul Batson, Southern Region  
Trustee  
Greenville Technical College, SC

Walter Wragge, Western Region  
Trustee  
Northern Wyoming Community College District, WY

2018 ACCT Leadership Congress • 51
9:00 A.M. – 11:30 A.M.  
**MEETING**  

**Professional Board Staff Network Work Session & Business Meeting**  
Ziegfeld - Fourth Floor  

Proposed topics for this session include understanding generational differences in the workplace and strengths-based leadership. Following the presentation, the PBSN will conduct its annual business meeting.

9:15 A.M. – 10:15 A.M. **CONCURRENT SESSIONS**

**4 Bringing More Resources to the Table: A Look at How Public Benefits Can Support College Completion**  
Westside Ballroom, Salon 3 - Fifth Floor  

One of the principal barriers to more students pursuing and completing college is the lack of sufficient financial aid and family income. Policymakers, institutions of higher education, and others have begun to pay attention to the fact that many students are unable to meet their basic needs, including food and housing. Accessing public benefits, such as food and child care assistance, can help low-income students make ends meet while in school. Yet, most colleges miss this opportunity because they don’t provide access, and benefits policies are not aligned to support college attendance. In this session, we will discuss why connecting low-income students to public benefits is important, college best practices in accessing state and federal supports, and options to better align these programs to improve student success.

- **Pam Eddinger**  
  President  
  Bunker Hill Community College, MA

- **Sylvia Kelly**  
  Executive Vice President  
  Portland Community College, OR

- **Amy Ellen Duke-Benfield**  
  Senior Policy Analyst  
  Center for Law and Social Policy, DC

**5 Statewide Student Success: 12 Colleges Work Together to Move the Needle**  
Westside Ballroom, Salon 4 - Fifth Floor  

In the Fall of 2017, the Louisiana Community and Technical College System set out to address three barriers to student success: assessment/placement, developmental education, and math requirements. A cross-divisional Student Success Task Force was formed with 27 individuals from 12 two-year colleges. The recommendations from the task force began being implemented in Spring 2018 and there is already evidence of positive impacts on students.

- **Natalie Harder**  
  Chancellor  
  South Louisiana Community College, LA

- **Timothy W. Hardy**  
  Member  
  ACCT Board of Directors

- **Monty Sullivan**  
  System President  
  Louisiana Community and Technical College System, LA

- **Christine Sobek**  
  President  
  Waubonsee Community College, IL

- **Greg Thomas**  
  Trustee  
  Waubonsee Community College, IL

- **Rob Barto**  
  Chief Advancement Officer  
  Waubonsee Community College, IL

**5 Leveraging Community Partnerships to Grow Scholarships**  
Edison/Booth - Fifth Floor  

Learn how an annual golf outing event increased funds for scholarships by 300 percent in one year. Explore strategies to identify unique local resources and partners to build creative partnerships, institutional support and financial resources for students.

- **Christine Sobek**  
  President  
  Waubonsee Community College, IL

- **Greg Thomas**  
  Trustee  
  Waubonsee Community College, IL

- **Rob Barto**  
  Chief Advancement Officer  
  Waubonsee Community College, IL
6 A “How-to Tale” of Emerging from the Brink of Failure to Stunning Success

MiraCosta College is a case study about how a community college can hit rock bottom from the standpoint of leadership, communication, dysfunction and trust, and rebuild itself through a laser-like focus on student success, improved collaboration, and partnership relations. After years of dysfunction and a loss of public confidence, learn how the college successfully came back from the brink, and what you can take away from this case study.

Sunita V. Cooke
Superintendent/President
MiraCosta College District, CA

David Broad
Trustee
MiraCosta College District, CA

4 Environmental Research to Engage Community College Students in STEM Programs

Wayne County Community College District has used research for project-based teaching to motivate and engage students into science, technology, engineering, and mathematics as their chosen areas of concentration. The goal has been to provide an alternative learning style (engaging in research) that has improved students’ learning over the traditional approach using lectures.

Randall Miller
Senior Consultant to the Chancellor
Wayne County Community College District, MI

Denise Welons-Glover
Trustee
Wayne County Community College District, MI

Curtis L. Ivery
Chancellor
Wayne County Community College District, MI

Christian Nwamba
Professor
Wayne County Community College District, MI

2 Campus Concealed Carry: Research, Policy, and Implementation

During recent years, there has been a push to change legislation allowing concealed firearms on campuses across the nation. Trustees, presidents, and college stakeholders have been challenged to research, develop, and implement or revise their concealed carry policy. Join a discussion exploring this ever-changing, national issue.

Jo Alice Blondin
President
Clark State Community College, OH

Peggy Noonan
Trustee
Clark State Community College, OH

Daniel Barwick
President
Independence Community College, KS

Matt Franz
Vice President, Information Technology and Emergency Management
Clark State Community College, OH

5 Decision Time: Why Trust the Management of One of Your Most Important Strategic Assets, Information Technology, to an Outside Partner?

Technology challenges are very real and ominous for most community colleges today. The need to meet student and faculty expectations for a modern sound and secure technology environment, while being as efficient and cost effective as possible, is greater than ever. It is incumbent upon us, as trustees and stewards of the college, to provide the necessary tools, technologies, expertise, and resources needed to support student and institutional success.

Carol D. Otis
Trustee
Bergen Community College, NJ

Robert Cominsky
Sr. VP Sales/Marketing
Ellucian Company, L.P., NJ

Frank Reilly
Professional Staff Association and Assistant Director of Purchasing
Bergen Community College, NJ

Michael Redmond
President
Bergen Community College, NJ
The Board, Student Success and Accreditation: Perfect Together

Soho/Herald/Gramercy - Seventh Floor

After achieving a graduation rate approaching 50 percent, the College embarked on its Middle States accreditation renewal. Board preparation, engagement, support, and professional development coupled with successful tangible student outcomes led to a near perfect visit and report with zero recommendations allowing the institution to remain focused on student success.

Phil Linfante  
Trustee  
Warren County Community College, NJ

Betti Singh  
Trustee  
Warren County Community College, NJ

William Austin  
President  
Warren County Community College, NJ

Building a Transfer-Efficient Culture: Reverse Mapping Transfer Advising Guides

Olmstead - Seventh Floor

This session will discuss the Alamo Colleges District Transfer Compact and how Reverse Mapping Transfer Advising Guides (TAGs) from the community college to the university is transforming student access, retention, graduation, and the transfer pipeline. We will highlight changes that were necessary to construct TAGs in the Guided Pathways model.

Mike Flores  
Chancellor  
Alamo Colleges District, TX

George Railey  
Vice Chancellor, Academic Success  
Alamo Colleges District, TX

Zak Cernoch  
Associate Director, Academic Success  
Alamo Colleges District, TX

Roberto Zárate  
Trustee  
Alamo Colleges District, TX

Angela Guadian-Mendez  
Director, Student Completion  
Alamo Colleges District, TX

It's All About the Base

Jolson - Ninth Floor

Where to start with the process for a new strategic plan? In our case — with a new President/CEO — the beginning included examining and revising our Purpose, Mission and Vision statements to provide a strong base for the 5-year plan. Learn how the trustees collaborated with the president — aided by an ACCT facilitator — to craft the foundational declarations for the college and its future.

Leah L. Bornstein  
President  
Aims Community College, CO

Mark Hout  
Trustee  
Aims Community College, CO

Carol Ruckel  
Trustee  
Aims Community College, CO

Lyle Achziger  
Trustee  
Aims Community College, CO

Gene O’Hara  
Trustee  
Aims Community College, CO

Building a Culture of Completion with an Equity Lens: A Catalyst for Institutional Transformation

Cantor - Ninth Floor

Anne Arundel Community College’s trustees and president are leading significant cultural transformation via a new strategic plan, Engagement Matters: Pathways to Completion. Permeating every goal and objective of the plan is a college-wide commitment to equity that is moving the needle on achievement gaps and retention during fiscally challenging times.

Larry Ulvila  
Trustee  
Anne Arundel Community College, MD

Dawn Lindsay  
President  
Anne Arundel Community College, MD

Diane Dixon-Proctor  
Trustee  
Anne Arundel Community College, MD
10:30 A.M. – 11:30 A.M. CONCURRENT SESSIONS

5 Congressional Priorities for Reforming Higher Education
Westside Ballroom, Salon 3 - Fifth Floor
As Congress prepares to reauthorize the Higher Education Act, there are several policy areas where lawmakers are particularly focused. These include reform to accreditation, simplifying federal student aid and loan repayment, reducing regulatory burden, and creating new institutional accountability standards. Forthcoming changes in these areas could greatly impact community colleges and students. This session will provide insiders perspective regarding policies being considered, as well as the timeline for potential reforms.

Bryce McKibben
Senior Policy Advisor
Senate Committee on Health, Education, Labor, and Pensions (Minority), DC

Kathy Valle
Senior Education Policy Advisor
House Committee on Education & the Workforce (Minority), DC

Jee Hang Lee
Vice President for Public Policy and External Relations
ACCT, DC

Alex Ricci
Professional Staff Member
House Committee on Education and the Workforce (Majority), DC

4 Conferring Baccalaureate Degrees in Community Colleges
Westside Ballroom, Salon 4 - Fifth Floor
Community college baccalaureate degrees provide a cost-effective means to increase access for low-income populations while meeting workforce demands. This presentation reviews national trends in community college baccalaureate programs, with an analysis of the implementation process and outcomes of the California Pilot Project.

Carmen Dones
Dean of Health Sciences
West Los Angeles College, CA

Kimberly Manner
Professor
West Los Angeles College, CA

Aracely Aguiar
Vice President, Academic Affairs
West Los Angeles College, CA

Andra Hoffman
Trustee
Los Angeles Community College District, CA

1 A Catalyst for Partnership Development: College of Lake County’s New Science & Engineering Building
Edison/Booth - Fifth Floor
College of Lake County’s (CLC) new STEM building provides state-of-the-art labs for Chemistry, Mechatronics, Robotics, and Laser/Photonics/Optics, and was designed to achieve LEED Platinum certification. Presenters will demonstrate how this facility is helping CLC to develop existing and new partnerships with primary and secondary schools, four-year institutions, and workforce leaders, as well as representatives of the State of Illinois and national agencies.

Barbara D. Oilschlager
Trustee
College of Lake County, IL

Richard A. Anderson
Trustee
College of Lake County, IL

Jeffrey Sronkoski
Principal and Director
Legat Architects, IL

William M. Griffin
Trustee
College of Lake County, IL

4 It Takes a Community: Collaborative Efforts to Improve the Success of African American Male Students
Lyceum/Carnegie/Alvin - Fifth Floor
The proportion of African American male students who complete their college degree is declining despite a proliferation of programs designed to increase retention across the nation. Oklahoma City Community College initiated a program that increased GPAs among Black male participants to a 3.0 average and increased persistence rates to 95 percent.

Bryon A. Dickens
Mentorship Program Director
Oklahoma City Community College, OK

Devery Youngblood
Trustee
Oklahoma City Community College, OK

Jerry Steward
President
Oklahoma City Community College, OK
4 From Program to College Redesign: How the Accelerated Study in Associate Programs (ASAP) is Transforming Bronx Community College

Broadhurst/Belasco - Fifth Floor

In fall 2015, CUNY Chancellor James Milliken and Bronx Community College (BCC) President Thomas Isekenegbe agreed to undertake one of CUNY’s most ambitious community college reform projects—to expand enrollment in the BCC Accelerated Study in Associate Programs (ASAP) from 700 students in fall 2015 to 5,000 by spring 2019.

Thomas Isekenegbe
President
Bronx Community College,  NY

Una Clarke
Trustee
The City University of New York, NY

Francisco Legasa
Assistant Dean for Academic Affairs
Bronx Community College, NY

Donna Linderman
Associate Vice Chancellor for Academic Affairs
The City University of New York, NY

5 Beyond Insecurities: An Examination of Single Stop’s Impact on the Academic Achievement of Students at the Community College of Philadelphia

Duffy/Columbia - Seventh Floor

Learn about the partnership between Single Stop and the Community College of Philadelphia (CCP) to deliver holistic supports to students and the positive impact on academic outcomes demonstrated through a rigorous evaluation by Metis Associates.

Paula Umana
Project Director, Single Stop
Community College of Philadelphia, PA

Susanne Harnett
Managing Senior Associate
Metis Associates, PA

Sarah Crawford
National Education Director
Single Stop, NC

5 The Power of Industry of Partnerships

Soho/Herald/Gramercy - Seventh Floor

Learn how Pima Community College and Wichita State University of Applied Sciences and Technology (WSU Tech), in collaboration with The National Coalition of Certification Centers (NC3), have not only implemented industry-developed and recognized certifications in the Transportation, Energy, Aviation, Advanced Manufacturing, and Construction industries, but have also provided professional development for instructors and staff, student development, facility assessments, and enrollment/recruitment opportunities that provided a new framework for growth and sustainability at their institutions. NC3 was formed by community/technical college presidents and industry leaders to work with education institutions to help build a workforce prepared to meet the needs of today and tomorrow’s industries.

Mark Hanna
Trustee
Pima County Community College District, AZ

Lee Lambert
Chancellor
Pima County Community College District, AZ

Sheree Utash
President
WSU Tech, KS

Roger Tadajewski
Executive Director
NC3, WI

2 School Shootings Are Increasing on College Campuses: What You Can Do to Save Your Student’s Lives

Olmstead - Seventh Floor

This session offers a holistic perspective on the active shooter phenomena that provides attendees with critical information necessary to help institutions: 1) identify potential active shooters, 2) develop preparedness and response plans, 3) convey the visceral details victims may experience during an incident, and 4) demonstrate resilience in post-incident recovery.

Mary Figueroa
Trustee
Riverside Community College District, CA

Robert Gunzel
Chief of Police
Riverside Community College District, CA

Michael Simmons
Director, Risk Management, Safety & Police Services
Riverside Community College District, CA
6 Policy Governance – Cornerstone for Collaboration

Juilliard/Imperial - Fifth Floor

This session will provide an overview of a policy governance model adopted by Oakland Community College that addresses the roles of the board of trustees, the CEO, shared governance, and Higher Learning Commission criterion regarding collaborative processes.

John McCulloch
Trustee
Oakland Community College, MI

Peter M. Provenzano
Chancellor
Oakland Community College, MI

Eileen Husband
Vice Chancellor of Legal Affairs
Oakland Community College, MI

4 The Role of Board Leadership in Creating Guided Pathways That Promote Student Success

Jolson - Ninth Floor

Cuyahoga Community College implemented academic pathways to guide students towards a degree or workforce credential by area of interest. Learn about how Trustee leadership and involvement was vital to this process, from attending national conferences to acting as champions of student success by encouraging the creation and adoption of pathways.

Marcia J. Ballinger
President
Lorain County Community College, OH

Karen Miller
Executive Vice President, Access, Learning and Success
Cuyahoga Community College, OH

Cory Jenkins
Trustee
Cuyahoga Community College, OH

4 Partners in Financial Literacy: Resources for the Future

Cantor - Ninth Floor

This presentation explores the importance of a financial education program on a community college campus, what partnerships to develop, and the impact on students. A board member, president, and administrators will share how to form partnerships to provide a rich experience for students. Performance metrics and timelines will be shared.

Kimberly Wagner
Executive Director, Student Financial Services and Auxiliary Enterprises
Elgin Community College, IL

David Sam
President
Elgin Community College, IL

Amy Perrin
Director, Financial Aid and Scholarships
Elgin Community College, IL

John Duffy
Trustee
Elgin Community College, IL
How Boards Support and Nurture Leadership

The urgency attached to the board’s role in selecting, supporting, and positioning their institution and new presidents to thrive and excel cannot be overstated. In 2016, more than 50% of the presidents of colleges that award associate degrees reported that they anticipated stepping down within the next five years, yet only 21.2% of these colleges report having a succession plan in place. This session will focus on the important role of boards in selecting, onboarding and supporting presidents, and is based on the new AACC/ACCT Report, *Executive Leadership Transitioning at Community Colleges* (2018).

**Moderator**

J. Noah Brown  
President and CEO  
ACCT, DC

Julie Golder  
Vice President of Search Services  
ACCT, DC

Jimmie Bruce  
President  
Eastern Gateway Community College, OH

John Williamson  
Trustee  
Hagerstown Community College, MD

Emily Yim  
Chair  
ACCT Board of Directors

Trustee  
Edmonds Community College, WA

Creating a More Compelling Employee Learning Experience

**Presiding Officer**

Emily Yim  
Chair  
ACCT Board of Directors  
Trustee  
Edmonds Community College, WA

**Keynote Speaker**

Kevin Mulcahy  
Partner  
Future Workplace

**Phi Theta Kappa Board of Trustees Awards**

Phi Theta Kappa knows how integral administrative support is for our chapters and members to thrive. This award recognizes boards of trustees that go the extra mile in supporting their PTK chapters and the society’s mission.
Welcome Session for New ACCT Board Members
O’Neill - Fourth Floor

2:15 P.M.– 3:15 P.M. CONCURRENT SESSIONS

4  It Takes a Village to Make a Promise

Ziegfeld – Fourth Floor

Allan Hancock College’s (AHC) Promise program is a multi-year, intrusive program that students join beginning in the 5th grade. Funded through the college foundation, local businesses, and a community foundation, the Promise is a collaboration between AHC and the school districts in its region.

Kevin G. Walthers
President
Allan Hancock College, CA

Greg Pensa
Trustee
Allan Hancock College, CA

Jeffery C. Hall
Trustee
Allan Hancock College, CA

5  Labor and the Community and Technical Colleges - A Powerful Team

Westside Ballroom, Salon 3 - Fifth Floor

This workshop is designed to illustrate the value of a close working relationship with organized labor to our college system. Whether we are talking about advocacy for college budgets, subject matter experts on advisory committees or students enrolled from labor families, labor brings great value to our colleges.

Susan Palmer
Trustee
Renton Technical College, WA

Beth Thew
Trustee
Community Colleges of Spokane, WA

Jackie Boschok
Trustee
Green River College, WA

Mark Martinez
Trustee
Clover Park Technical College, WA

Tom Lux
Trustee
Shoreline Community College, WA

5  Community College Partnerships in the Humanities

Edison/Booth - Fifth Floor

Recognizing the importance of the humanities in all forms of education, including transfer and workforce education, the Andrew W. Mellon Foundation has funded a series of unique partnerships between community colleges and universities across the nation. The Foundation’s progress and two prominent partnerships and their impact will be explored.

Stephen J. Nolan
Trustee
Community College of Baltimore County, MD

Constance M. Carroll
Chancellor
San Diego Community College District, CA

Sandra Kurtinitus
President
Community College of Baltimore County, MD

Stephanie Bulger
Vice Chancellor, Instructional Services
San Diego Community College District, CA

1  Breaking the Iron Triangle: Leveraging Partnerships to Meet Both Workforce and Community Needs

Lyceum/Carnegie/Alvin - Fifth Floor

Colleges are challenged by myriad constraints when developing workforce solutions, resulting in a trade-off among cost, quality, and time. Tri-County Technical College created a model that leverages partnerships to provide innovative educational and training opportunities for students that align with the emergent and unmet needs of employers.

John M. Powell
Trustee
Tri-County Technical College, SC

Ronnie L. Booth
President
Tri-County Technical College, SC

Galen DeHay
Senior Vice President
Tri-County Technical College, SC
Leveraging the Board/CEO Partnership to Foster a Vibrant Organizational Culture

Culture is everywhere and nowhere. It’s an intangible that can feel palpable, so how can it be shaped? Through a continuous focus on key elements of organizational culture, board members and presidents can ask key questions to intentionally foster and nurture a more productive, vibrant, and progressive culture.

Randall VanWagoner
President
Mohawk Valley Community College, NY

Camille T. Kahler
Trustee
Mohawk Valley Community College, NY

Tony Colon
Trustee
Mohawk Valley Community College, NY

Achieving a 91% Student Success Rate

Even high-achieving students can be at risk to not complete college, and while Phi Theta Kappa (PTK) membership isn’t for everyone, what you will learn in this session is. We will explain the PTK mission in motion to create student success at your college. We compare our members’ success rates to students with the same GPA who are not members of the Society. We will explore the benefits and tools for students as they make plans to transfer and as they go directly into the workforce. Phi Theta Kappa is a proven platform for student success on campuses across the nation, and the work we do with our members can provide valuable insight on what it takes to scale student success on your campuses.

Elda Pere
International President,
Alpha Epsilon Phi Chapter
Bergen Community College, NJ

Philippe Schicker
International Vice President,
Div. IV, Beta Nu Eta Chapter
Citrus College, CA

Educating and Empowering Trustees When Decisions Are Unpopular: One College’s Lessons Learned

Making decisions that students, faculty, and the community find unpopular is a duty of our college’s trustees. Experience with eliminating an athletic team, faculty unionization, and necessary crisis management led St. Johns River State College to develop a process for ensuring that trustees are both educated and empowered to confidently make these decisions.

Sam Garrison
Trustee
St. Johns River State College, FL

Melanie Brown
Vice President for Academic Affairs/CAO
St. Johns River State College, FL

Joe Pickens
President
St. Johns River State College, FL

Double Your Graduation Rates: Two Successful Data-Driven Approaches that Lead to Higher Graduation Rates

Within four years, Union County College quadrupled its graduation rates and made developmental math optional. Participants will hear how offering students the option of taking developmental math and the extreme cohort management of first-time full-time students significantly shortened the pathway to graduation and dramatically increased graduation rates.

Maris Lown
Vice President for Academic Affairs
Union County College, NJ

Victor M. Richel
Trustee
Union County College, NJ

Mary M. Zimmermann
Trustee
Union County College, NJ

Demond Hargrove
Vice President of Student Development
Union County College, NJ
**Results from Modeling a One-Time FAFSA Using Institutional Data**

Olmstead - Seventh Floor

The Center for American Progress (CAP) collaborated with the Association of Community College Trustees (ACCT) and the National Association of Student Financial Aid Administrators (NASFAA) to model what would happen if students only had to fill out the FAFSA once every few years. Would students have consistent enough aid eligibility to make a one-time FAFSA workable? This session will present the results from our research, with an emphasis on the outcomes for Pell Grant recipients and independent students. Panelists will also discuss policy implications of this research for FAFSA simplification, the verification process, and aid eligibility.

**Panelists:**
- **Allison Beer**
  Senior Policy Analyst
  ACCT, DC

- **Colleen Campbell**
  Associate Director for Postsecondary Education
  Center for American Progress, DC

- **Justin Draeger**
  President
  National Association of Student Financial Aid Administrators, DC

- **Helen Faith**
  Dean of New Student Transitions
  Lane Community College, OR

**Blueprint for a Red State: Public Support for a Property Tax Increase**

Jolson - Ninth Floor

Southwest Missouri had not passed a tax levy for the local community college in 20 years. In spring 2018, the voters not only renewed a five-cent tax, but also passed an additional five-cent tax as well. This presentation will give a step-by-step process on how Ozarks Technical Community College partnered with the local Chamber and area businesses and industries to successfully pass it.

**Panelists:**
- **Paul Sundy**
  Trustee
  Ozarks Technical Community College, MO

- **Hal L. Higdon**
  Chancellor
  Ozarks Technical Community College, MO

- **Larry Snyder**
  Trustee
  Ozarks Technical Community College, MO

- **J. Howard Fisk**
  Trustee
  Ozarks Technical Community College, MO

- **Jennifer Kennally**
  Trustee
  Ozarks Technical Community College, MO

- **John Gentry**
  Trustee
  Ozarks Technical Community College, MO

- **Joseph (Chip) Sheppard**
  Trustee
  Ozarks Technical Community College, MO

**A Tsunami of Change**

Cantor - Ninth Floor

Several factors have led to significant changes at Kishwaukee College, including the 2015-2017 state of Illinois budget impasse, declining student enrollments, and strained relationships both internally and externally. Needed changes are occurring, with the college and community partners moving forward together, focused on student success.

**Panelists:**
- **Laurie Borowicz**
  President
  Kishwaukee College, IL

- **Kathy Spears**
  Trustee
  Kishwaukee College, IL
2:15 P.M. – 3:30 P.M. ROUNDTABLE DISCUSSIONS

Westside Ballroom, Salon 4 - Fifth Floor

Come join these interactive conversations among participants on targeted issues. Participants will have the opportunity to learn about multiple topics by switching tables throughout the time frame.

**Table 1: Dual Credit: Best Practices for Partnerships and Myths Debunked**

How do we make sure dual credit partnerships are approached from an equity standpoint? How can community college board members help to debunk myths about dual credit and help to advocate for more a student-centered approach? How might we better partner with K-12 districts to address these and other issues facing the students we all serve?

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<td>Vice President for Academic Affairs</td>
<td>Trustee</td>
<td>Interim Associate VP eLearning &amp; Learning Enterprises</td>
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Table 5: Advancing Inclusive Excellence: An Integrated Approach

Inclusive excellence requires a collective commitment to increasing equity. Cuyahoga Community College has implemented a multifaceted approach to achieve this outcome among students and employees, programs, suppliers and within the community. This session will explore those programs and activities that are making equitable strides at the college.

Victor Ruiz  
Trustee  
Cuyahoga Community College, OH

Ronna McNair  
Chief of Staff  
Cuyahoga Community College, OH

David Kuntz  
Executive Vice President, Administration & Finance  
Cuyahoga Community College, OH

Table 6: Transforming Workforce Systems

Building a work-ready labor force involves transforming the workforce development system to include the community college as a driver to decrease unemployment and poverty. Hear how partnerships between key public agencies and employers serve to streamline processes, demystify pathways, and provide increased access to training and employment.

Michael Young  
Trustee  
Metropolitan Community College, NE

Sue Raftery  
Dean  
Metropolitan Community College, NE

Michelle Nekuda  
Trustee  
Metropolitan Community College, NE

Table 7: Measurable Strategic Planning and Resource Allocation

Presenters will share an integrated approach to Northeast’s Vision 2020 strategic plan supported by ongoing evaluation, project-based milestone accountability, and effective resource allocation efforts. Innovative practices have been designed to balance the strategic plan objectives and operational needs to achieve 20 key performances indicators by the year 2020.

John Blaylock  
Executive Vice President  
Northeast Community College, NE

Steve Anderson  
Trustee  
Northeast Community College, NE

Michael Chipps  
President  
Northeast Community College, NE

Table 8: Partnering for Persistence: Meeting Students’ Basic Needs through Community Collaborations

To increase student persistence and completion, Monroe Community College (MCC) partners with its foundation, county and city agencies, the local food bank, credit union, transit system, and regional non-profits. MCC will share how colleges can create these intentional, innovative, and impactful collaborations to meet students’ basic needs and drive student success.

Allen K. Williams  
Trustee  
Monroe Community College, NY

Anne Marie Kress  
President  
Monroe Community College, NY

Lloyd Holmes  
Vice President  
Monroe Community College, NY
2:15 P.M. – 3:30 P.M.
IN THE KNOW FORUM

3 Addressing Students’ Basic Needs

Astor Ballroom – Seventh Floor

This panel will share the latest information on the challenges of food and housing insecurity facing community college students and efforts to address those challenges. Zooming in on Texas, leaders will share approaches from three different perspectives—a large urban district, a moderate-sized college in a borderland, and a rural college in the Panhandle.

Sara Goldrick-Rab  
Professor  
Temple University, PA

Russell Lowery Hart  
President  
Amarillo College, TX

Joe May  
President  
Dallas Community College District, TX

William Serrata  
President  
El Paso Community College, TX

3 P.M. – 4:15 P.M.

MEETING

ACCT Board of Directors

Westside Ballroom, Salons 1 & 2 - Fifth Floor

3:30 P.M. – 4:30 P.M. CONCURRENT SESSIONS

6 Tuition Policy: Paving the Path to Student Success

Westside Ballroom, Salon 3 - Fifth Floor

Pathways to student success must be paved with financial resources through effective policy governance. San Juan College’s board collaborated with college leadership to craft a policy causing tuition rate planning and management to be strategic and pivotal in the college’s revenue mix and a cornerstone in providing for the college’s financial sustainability.

Toni Hopper Pendergrass  
President  
San Juan College, NM

Edward M. DesPlas  
Executive Vice President  
San Juan College, NM

John Thompson  
Trustee  
San Juan College, NM

6 A Board of Trustees Risk Oversight Responsibility

Edison/Booth - Fifth Floor

Colleges are as vulnerable as businesses to risk of serious harm, due to everything from cybersecurity attacks to natural disasters. In order to discharge its fiduciary duty to safeguard the college community’s assets, a board of trustees must understand its oversight role related to management’s risk assessment and mitigation work.

Sandra Kurtinitis  
President  
Community College of Baltimore County, MD

Stephen J. Nolan  
Trustee  
Community College of Baltimore County, MD

Gloria McJilton  
Trustee  
Community College of Baltimore County, MD

Wayne McDowell  
Trustee  
Community College of Baltimore County, MD

Meg O’Hare  
Trustee  
Community College of Baltimore County, MD
Bellwether Models of Student Success: Learning From Successful Student-Focused College Models

Lyceum/Carnegie/Alvin - Fifth Floor

This presentation will provide an overview of the 2018 Community College Futures Assembly and showcase winning Bellwether programs. Each year, the Bellwether Awards recognize innovative programs and practices that address the challenges associated with projected workforce demands. Judges evaluate hundreds of applications and select one winner in each of three categories. The Bellwether Awards are presented annually at the Community College Futures Assembly, sponsored by the University of Florida Institute of Higher Education.

Timothy Wilson
Executive Director
Bellwether College
Consortium, University of Florida - Institute of Higher Education, FL

Patricia A. Erjavec
President
Pueblo Community College, CO

David Johnson
President
Johnston County Community College, NC

Joel L. Kinnamon
Superintendent/President
College of the Desert, CA

Accelerating Collaboration: The Velocity Center

Broadhurst/Belasco - Fifth Floor

Community colleges are the economic engines for their service areas, yet they face fiscal challenges from the erosion of the traditional funding sources and business model. Current times require vision, creativity, and the ability to take strategic risks, if community colleges are to continue to fulfill their mission. This presentation is about the strategic collaboration among the College of Southern Maryland, state government, the defense industry, and private industry.

Ted Harwood
Trustee
College of Southern Maryland, MD

Brad Bates
Trustee
College of Southern Maryland, MD

Maureen Murphy
President
College of Southern Maryland, MD

Saving Auxiliary Services

Juilliard/Imperial - Fifth Floor

Suffering from ever-decreasing student use of the traditional cafeteria and bookstore, our auxiliary services entity was within 18 months of going out of business. Join us to discover how collaboration and creativity reversed the financial trend and produced a unique, well-received solution for food services.

Kristine Young
President
Orange County Community College, NY

Fred Watson
Trustee
Orange County Community College, NY

Vinnie Cazzetta
Executive Director,
OCCC Association
Orange County Community College, NY

Margaret Murphy
Trustee
Orange County Community College, NY

Meeting Basic Needs on Campus: Strategies to Support Low-income Students to Completion

Duffy/Columbia - Seventh Floor

This session will review national trends on college food insecurity while discussing what one college and its board of trustees has done to address the need, including creating food pantries; engaging community partners; establishing emergency scholarships; and hosting poverty simulations to sensitize the college community to issues facing low-income students.

William T. Cagney
Trustee
Community College of Allegheny County, PA

Quintin Bullock
President
Community College of Allegheny County, PA

Kelli Lammie Maxwell
Dean of Student Development
Community College of Allegheny County, PA

Charlene Newkirk
Campus President
Community College of Allegheny County, PA
There's Strength in Numbers: Utilizing the Full Force of Community College Associations in the Political Arena

Soho/Herald/Gramercy - Seventh Floor

Widening the net for effective, cohesive policy advocacy and political influence is no small feat. The Community College Association of Texas Trustees (CCATT), and the Texas Association of Community Colleges (TACC), have joined forces to build a replicable, sequential process for state policy priority development, building a strategic playbook and utilizing the influence of political action committee giving to galvanize support for community colleges. Learn how to leverage governmental relationships for inclusion of CCATT and TACC members on legislative panels and to amplify our united messages at the state and federal level.

Bill Greenhill  
Trustee  
Tarrant County College, TX

Roberto Zárate  
Trustee  
Alamo Colleges District, TX

Brenda Hellyer  
Chancellor  
San Jacinto College, TX

Carol A. Scott  
Trustee  
Del Mar College, TX

Strategic Alliances that Contribute to Student Success and Completion

Olmstead - Seventh Floor

Hartnell College will present on its success in developing strategic alliances that were part of a five-year, laser focus on student success and completion. The outcomes were a 98 percent increase in degree and certificate completion and a 57 percent increase in transfers to four-year institutions.

Manuel M. Osorio  
Trustee  
Hartnell College, CA

Jackie Cruz  
Vice President of Advancement  
Hartnell College, CA

Willard Clark Lewallen  
Superintendent/President  
Hartnell College, CA

Second Machine Age Training Partnerships: How Community Colleges of Spokane Customized Training Skills are Helping Develop New Industries

Jolson - Ninth Floor

In the new "Second Machine Age," rethinking and refocusing industry training is critical to ensure community colleges respond to new technological business needs. Learn how the Community Colleges of Spokane (CCS) partners with Katerra by leveraging CCS expertise to offer solutions for the evolving modular construction/Cross Laminated Timber industry.

Beth Thew  
Trustee  
Community Colleges of Spokane, WA

Christine Johnson  
Chancellor  
Community Colleges of Spokane, WA

Nolan Gruver  
CWCE Executive Director  
Community Colleges of Spokane, WA

2018 ACCT Leadership Congress
Creating College Opportunities in Rural Communities Through Innovative Partnerships

Cantor - Ninth Floor

Since 2014, Colorado Mountain College, a rural, multi-site college with two- and four-year authorities, launched the “Mountain Futures Fund.” This program formally connected the college’s 11 campus sites with 13 school districts and numerous foundations, and resulted in one-third growth in Latino enrollment, 45 percent growth in concurrent enrollment, more than $1.5M in school funding and scholarships and lowered the average net cost to enrolled students. This partnership also inspired historic investments in education facilities in rural resort communities.

Carrie Besnette Hauser
President & CEO
Colorado Mountain College, CO

Peg Portscheller
Trustee
Colorado Mountain College, CO

Kim Hunter Reed
Louisiana Commissioner of Higher Education
Former Executive Director
Colorado Dept. of Higher Education, CO

5 P.M. – 6:45 P.M.
RECEPTION (BY INVITATION ONLY)
New Jersey Council of County Colleges
Harlem - Seventh Floor

UNPARALLELED EXPERIENCE | UNPARALLELED SUCCESS

SEEKING:
Chancellor, President, Provost, Vice Chancellor, Vice President, Dean

CONTACT:
Julie Golder, J.D.
Vice President for Search Services
jgolder@acct.org
202.775.4466 (O)
202.384.5816 (M)

STRATEGIC SUPPORT | INTEGRITY | LEADERSHIP SOLUTIONS
7 P.M. – 10 P.M.
**ANNUAL AWARDS GALA**
TICKET REQUIRED
Broadway Ballroom - Sixth Floor
Enjoy an evening celebrating excellence in community college leadership and service.

7 P.M. – 8 P.M.
**AWARDS CEREMONY**
- M. Dale Ensign Trustee Leadership
- Charles Kennedy Equity Award
- Marie Y. Martin Chief Executive Officer
- William H. Meardy Faculty Member
- ACCT Professional Board Staff Member
**And the acknowledgement of**
- New ACCT Lifetime Members

8 P.M. – 10 P.M.
**DINNER & DANCING**

DID YOU KNOW?
Day 03

The arch is covered in an **ANTI-GRAFFITI** coating.

The arch in **WASHINGTON SQUARE** used to be wooden.
DO YOU KNOW ACCT PROVIDES...

For More Information Call Colleen Allen
Director of Educational Services
202-775-6490  |  callen@aact.org

DO YOU KNOW ACCT PROVIDES...?

1. **Board Retreats & Workshops**
2. Customized Visioning & Planning
3. Presidential Evaluations & Board Self-Assessments
4. Succession Planning
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6. Institutional Leadership Analysis

Help your boards deal with the changing worlds of work and learning!

Help your board become future-focused!

How informed is your board about governing best practices?

Is your board focused on student success and equity?

Join with other college leaders in your area and bring a Governance Institute for Student Success to your State.

Contact:
ngoldstein@acct.org
202.775.6488
governance-institute.org
**8 A.M. – 9 A.M. CONCURRENT SESSIONS**

### Strengths ... Everyday

**Edison/Booth - Fifth Floor**

Gateway Technical College is becoming a strengths-based college, meaning we focus and build on what is best in an individual, a team or the college to increase engagement, productivity and student success. Using CliftonStrengths as the starting point, we began building culture with our employees and our board, then spread the culture of strengths to students, and will soon take strengths out to our community. The leaders of this effort will share the background, program strategies, processes, current state, and future plans for the cultural transformation to a focus on Strengths ... Every Day.

**Scott Pierce**
Trustee
Gateway Technical College, WI

**John Thibodeau**
Assistant Provost/VP Institutional Effectiveness and Student Success
Gateway Technical College, WI

**Zina Haywood**
Executive VP/Provost
Gateway Technical College, WI

**Kimberly Payne**
Trustee
Gateway Technical College, WI

### Connecting with Campus Constituents in Candid Conversation

**Carnegie /Alvin - Fifth Floor**

Trustee engagement with campus constituencies can create partnerships and collaborations to promote student success. Such engagement requires proactively and authentically engaging constituents—students, faculty, and staff—often and early in decision-making processes through thematic deliberative dialogues on issues about student needs, resource utilization, strategic planning, and institutional effectiveness.

**Robert Hydorn**
Trustee
Montgomery College, MD

**Robert Levey**
Trustee
Montgomery College, MD

**Marsha Suggs Smith**
Trustee
Montgomery College, MD

**DeRionne P. Pollard**
President
Montgomery College, MD

### Intersecting Educational and Operational Success Outcomes

**Broadhurst/Belasco - Fifth Floor**

To address compounding challenges, Pima Community College District took a unique approach in integrating the educational and facilities master planning processes. The results are exceeding expectations in realigning, repositioning, and transforming the College and demonstrates the value in intersecting these plans through the focused lens of enhancing student success outcomes.

**Demion Clinco**
Trustee
Pima County Community College District, AZ

**Lee Lambert**
Chancellor
Pima County Community College District, AZ

**Michael Smith**
Fiscal Analyst
Pima County Community College District, AZ

**Joyce Jaden**
Director of Fiscal & Management Operations
Pima County Community College District, AZ

**William Ward**
Vice Chancellor for Facilities
Pima County Community College District, AZ

### The Dallas Promise Network

**Juilliard/Imperial - Fifth Floor**

This session is for trustees and educational leaders driven to catalyze Promise innovation needed in their communities that will bust barriers to success, increase access, and generate upward mobility for individuals, and families like never before. Trustees and leaders will take away Promise concepts that will help their colleges influence local economic needs more collaboratively.

**Israel Cordero**
Deputy Superintendent
Dallas Independent School District, TX

**Joe May**
Chancellor
Dallas County Community College District, TX

**Wesley Jameson**
Trustee
Dallas County Community College District, TX

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DON’T MISS!
Saturday, October 27th

70 • 2018 ACCT Leadership Congress
4 From Silos to Student Success

Edison/Booth - Fifth Floor

Geneseo Community College (GCC) is committed to increasing student success. Following a comprehensive study of potential barriers to student completion, the College has completely realigned departments, positions and philosophy to adopt a proactive student success coaching model replacing the old siloed, reactive model of student support. Learn how GCC went from "silos" to "student success" using a centralized, proactive approach to coach students to completion.

James Sunser
President
Geneseo Community College, NY
Donna Ferry
Trustee
Geneseo Community College, NY
Laura Bohm
Trustee
Geneseo Community College, NY

3 Building and Sustaining the Power of Partnerships in Education

Carnegie /Alvin - Fifth Floor

Learn more about the strategies developed by South Texas College to nurture and expand the opportunities created with local partners that provide cost-effective options for students pursuing academic and non-credit credentials. Dual-Enrollment, Early College High Schools, and Academy programs have proven to be innovative and successful option for increasing educational attainment, creating a college-going culture and combating poverty. Learn about the programs offered at South Texas College that have opened pathways for success and achievement in our region.

Rose Benavidez
Trustee
South Texas College, TX
Gary Gurwitz
Trustee
South Texas College, TX
Paul R. Rodriguez
Trustee
South Texas College, TX
Roy de León
Trustee
South Texas College, TX

SPECIAL SESSION
Consult with Executive Search Experts

Broadhurst/Belasco - Fifth Floor

Join this exceptional opportunity to engage with the ACCT Search Team and also hear the trustee perspective. Ask the questions that you need answered before conducting your CEO search. What type of search process will work for your college? How can your college attract a highly competitive candidate pool? What challenges could your institution face when a long-time president is leaving? What can derail your search? Ask us and find out.

Julie Golder
Vice President of Search Services
ACCT, DC
Jackie Leven-Ramos
Trustee
Laredo Community College, TX
Alexis Victor
Search Services Associate
ACCT, DC

SPECIAL SESSION
ACCT Regional and Association Awards Program

Juilliard/Imperial - Fifth Floor

ACCT annually recognizes the tremendous contributions made by one exemplary trustee, chief executive officer, faculty member, professional board staff, and equity in each of its five regions. Regional awardees are the nominees for the national annual Association award. This is an opportunity to learn first-hand from previous awardees and a great way to honor individuals at your institution. Learn how to write a nomination that will get noticed by the ACCT Awards Committee.

Diane Hsiung
Membership Services Associate
ACCT, DC

9:15 A.M. – 10:15 A.M.
BRIEFING
ACCT Regional Nominating Committees
Ziegfeld - Fourth Floor
10:30 A.M. – 12 P.M.
CLOSING GENERAL SESSION BRUNCH
TICKET REQUIRED
In Partnership With the ACCT Student Trustee Advisory Committee
Broadway Ballroom - Sixth Floor

Putting Students First: Meeting Their Needs Now and in the Future

PRESIDING OFFICER
Emily Yim
Chair
ACCT Board of Directors
Trustee
Edmonds Community College, WA

CHANGING OF THE GUARD
Comments by Incoming Chair
Connie Hornbeck
Chair-Elect
ACCT Board of Directors
Trustee
Iowa Western Community College, IA

KEYNOTE PANELISTS
Alicia Moreno
MODERATOR
Former Student Trustee
Alamo Colleges District, TX
Chair
ACCT Student Trustee Advisory Committee

Michael Aguilar
Student
Washington University, MO
Former Student
Lone Star College - Cyfair, TX

Elda Pere
International President
Phi Theta Kappa Honor Society
Student
Bergen Community College, NJ

INVITATION TO ATTEND THE ACCT 2019 ANNUAL LEADERSHIP CONGRESS IN SAN FRANCISCO, CALIFORNIA
Brigitte Davila
President, Board of Trustees
City College of San Francisco, CA

DID YOU KNOW?

► MODERATOR

650,000 PEOPLE
go through Penn Station everyday

Construction for
Penn Station first
began in 1905
ACCT LIFETIME MEMBERS

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Kenneth R. Allbaugh
Arthur C. Anthonisn
Alwin Arce *
Joan Athen
Chuck Ayala
James Ayers
Steven J. Ballard
Ken Bartlett
Geoffrey L. Baum
Jim Beasley
Elmer Beckendorf
Manuel Benavidez, Jr. *
Thomas M. Bennett
Marilyn Blocker
E. Stewart Blume, Jr
George Boggs
Kitty Boyle
Lewis S. Braxton*
Harold Brock *
Robert Burch
Ken Burke
Donald Campbell
Lois Carson
Arnulfo Cedillo
Dennis Christensen
Gene P. Ciafre
Don Coffey
Brian E. Conley
Angelo Cortinas
Paul J. Cunningham
Carole Currey
Claud Alexander
Robert Davidson *
John Dent
Beatrice Doser *
Denise Ducheny
Isobel Dvorsky
Dorothy Ehhart-Morrisson
Mary Lou Engler
M. Dale Ensign
Nino Falcone
Elaine M. Falvo
Mark Fazzini
H. Ronald Feaver
Dale Fitzner
Phyllis Folarin
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Rosie Hussey
Melanie L. Jackson
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Joan Jenstead *
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Allen H. Kaplan
Worth Keene
Bonnie B. Kelley
Bruce Ketrion
Dick Klassen
Kirby Kleffmann *
Brenda Knight
Sheila Korhammer
Ruthann Kurose
Robert Lawrence
Bakari G. Lee
Hugh Lee *
Morrison Lewis
George Little
Donald Loff
Gloria Lopez
James Lumber *
Judith Madonia
Molly Beth Malcolm
Thomas W. Malone
Doreen Margolin *
Marie Y. Martin
Montez C. Martin, Jr.
Fred Mathews *
David Mathis
Robert Matteucci
Bennie Matthews
Donald M. Mawhinney
Robert G. McBride
Robert McCray
William McDaniel *
Gene E. McDonald
Bill McFatridge
Carla McGee
Jean M. McPheeters
William H. Meardy
Frank Mensel
LeRoy W. Mitchell
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Della-May Moore
David Murphy *
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Rich Nay
Helen Newsome *
Wayne Newton
Ed Nicklaus
Robert “Bob” A. Nystuen
N.J. "Woody" Ogé, Jr. *
Shirley Okerstrom
Joan L. Ordinachev
Kathleen Orringer
Judy R. Parker
Therese G. Pauly
Debra Pearson
James R. Perry
George Potter
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Raymond Reddick
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Meidi M. Ressallat
Jeffrey Richard
Carl Robinson
Elizabeth Rocklin
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Wanda Rosenbaugh
Linda B. Rosenthal
William O. Rowell *
Armando Ruiz *
David Rutledge
Steve Salazar
Edward "Sandy" Sanders
Lydia Santibanez
Ewonne Seron Schulze
Anne V. Scott
Kyle Scott
Virginia Scott *
Peter E. Sercer, Sr. *
Jo Ann Sharp
Vaughn A. Sherman
C. Louis Shields
Darrell Shumway
Betti Singh
W.L. "Levi" Smallwood
James Smith
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William C. Warren
Nancy Watkins
Lauren A. Welch
Denise Wellons-Glover
Mary Beth Williams
Ruby Jo Williams
Ronald Winthers
Jerry Wright
John Wright
M.W. "Bill" Wyckoff
Brad W. Young
J. Pete Zepeda *

*Deceased
THANK YOU

WE APPRECIATE YOUR PARTICIPATION AND SUPPORT OF ACCT!

Interested in volunteering next year? Contact assocmemb@acct.org

TE
(TRUSTEE EDUCATION)

SERVICE
DIVERSITY

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INNOVATION

BOARDSMANSHIP
STUDENT SUCCESS

FOR MORE INFORMATION VISIT ACCT.ORG/RESOURCES
TRUSTEE EDUCATION

Online Resource Library*

► The Board and Its Policy Role
► The Board and Finances
► The Board and the Community
► The Board and Diversity
► The Board and Student Success
► The Board and the CEO
► Best Practices for Trustees
► Guide to Ethical Governance
► Governance Models

*Members-only resources. Visit the Knowledge Center at members.acct.org/eweb.

Special Focus Topics

REPORTS

► Accreditation 101
► Aligning K-12 Schools with Community Colleges
► Equity Action Agenda
► Executive Leadership Transitioning
► Financial Aid 101 & 102
► Food & Housing Insecurity
► Latino Progress in Higher Education
► Low-income Working Students
► Mental Health Among Community College Students
► Student Success
► Student Loan Default

TRUSTEE TALK

► Broadcasting Board Meetings
► Discussing Mental Health on Campus
► Guns on Campus: Implications for Governing Boards
► Responding to Community Unrest
► Sexual Misconduct Prevention on College Campuses
► Travel Policies to Avoid Overspending
► Votes of No Confidence
HOTEL MAPS

4TH FLOOR

5TH FLOOR
2019 Year at a Glance

**NATIONAL LEGISLATIVE SUMMIT**
Washington, DC
Marriott Marquis
Sunday, February 10 – Wednesday, February 13, 2019

**GOVERNANCE LEADERSHIP INSTITUTE**
Portland, Oregon
Hosted by Portland Community College - Rock Creek Campus
Monday, March 11 - Wednesday, March 13, 2019

**GISS - CALIFORNIA**
Santa Maria, California
Hosted by Allan Hancock College
Sunday, March 24 - Monday, March 25, 2019

**GOVERNANCE LEADERSHIP INSTITUTE FOR NEW TRUSTEES**
Washington, DC
The Darcy Hotel
Monday, August 5 - Wednesday, August 7, 2019

**ACCT LEADERSHIP CONGRESS**
San Francisco, California
Hilton Union Square
Wednesday, October 16 – Saturday, October 19, 2019

Future ACCT Events 2020–2023

**ACCT LEADERSHIP CONGRESS**
Chicago, Illinois
Hyatt Regency
Wednesday, September 30 – Saturday, October 3, 2020

San Diego, California
Manchester Grand Hyatt
Wednesday, October 13 – Saturday, October 16, 2021

**NATIONAL LEGISLATIVE SUMMIT**
Marriott Marquis
Washington, DC
Sunday, February 9 – Wednesday, February 12, 2020

Marriott Marquis
Washington, DC
Sunday, February 7 – Wednesday, February 10, 2021

Marriott Marquis
Washington, DC
Sunday, February 6 – Wednesday, February 9, 2022

Marriott Marquis
Washington, DC
Sunday, February 5 – Wednesday, February 8, 2023